## 1. Introduction

In December, 2009, Muskegon Community College commissioned TowerPinkster to develop a new Facilities Master Plan, building on the successful implementation of many of the initiatives recommended in its previous 2000 Campus Master Plan: Student-Centered Learning for the New Millenium". In conjunction with MCC's current Strategic Planning process, this new plan is intended to guide the physical development of the College in ways that respect the environment, maximize existing assets, and reflect its mission and vision for the future. It further reflects newly established priorities at MCC as it strives toward excellence in educational opportunity for all.

We appreciate and acknowledge the assistance of all those Board of Trustees members, administrators, faculty, and staff members at MCC that contributed time, interest, advice and thoughtful input into the master planning process. In particular, the guidance of President Dr. Dale K. Nesbary, the organization, support and strategic planning leadership of Executive Vice President of Administration Diana R. Osborn and Dr. John Bartley, the extensive coordination and scheduling efforts of Associate Vice President of Administration Joe Doyle, and the detailed knowledge of Maintenance Supervisor Gerald A. Nyland were most appreciated during the entire study process.

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## 1. Introduction

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