### REPORT ON FINANCIAL STATEMENTS

June 30, 2018



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#### INDEPENDENT AUDITOR'S REPORT

Board of Trustees Muskegon Community College Muskegon, Michigan

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of Muskegon Community College (the College) and its discretely presented component unit as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise Muskegon Community College's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **BRICKLEY DELONG**

Board of Trustees Muskegon Community College Page 2

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of Muskegon Community College and its discretely presented component unit as of June 30, 2018, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Emphasis of Matter - Change in Accounting Principle

As described in Note L to the financial statements, Muskegon Community College implemented Governmental Accounting Standards Board (GASB) Statement 75—Accounting and Financial Reporting for Postemployment Benefits other than Pensions (OPEB). Our opinion is not modified with respect to this matter.

#### Other Matters

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and pension and OPEB information on pages 4 through 14 and 39 through 43 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Muskegon Community College's basic financial statements. The consolidating fund financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The consolidating fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating fund financial statements are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

#### **BRICKLEY DELONG**

Board of Trustees Muskegon Community College Page 3

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 12, 2018, on our consideration of Muskegon Community College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Muskegon Community College's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Muskegon Community College's internal control over financial reporting and compliance.

Muskegon, Michigan November 12, 2018



### Management's Discussion and Analysis

The discussion and analysis of Muskegon Community College's financial statements provides an overview of the College's financial activities for the year ended June 30, 2018. Management has prepared the financial statements and the related footnote disclosures along with the discussion and analysis. Responsibility for the completeness and fairness of this information rests with the College's management.

The financial statements have been prepared in accordance with generally accepted accounting principles outlined in the *Manual for Uniform Financial Reporting for Michigan Public Community Colleges*, 2001 issued by the State of Michigan.

This annual financial report includes the report of independent auditors, this management's discussion and analysis, the basic financial statements in the above-referred format and notes to the financial statements along with supplemental information.

The financial statements include not only Muskegon Community College itself (known as the primary government), but also a discretely presented component unit. Component units are separate legal entities for which the College has some level of accountability. The College has one component unit, the Foundation for Muskegon Community College (Foundation). The Foundation's sole purpose is to support the mission of the College through fund development. As part of this purpose, it is responsible for managing the fundraising efforts of the College. Separate financial statements are also issued for the Foundation and can be obtained from the College's Finance Department.

#### **Financial Highlights**

In the fiscal year ended June 30, 2018, the College's revenues and other support exceeded expenses by \$2,726,768, creating an increase in net position.

# The Statement of Net Position and the Statement of Revenues, Expenses, and Changes in Net Position

The Statement of Net Position and the Statement of Revenues, Expenses, and Changes in Net Position report information on the College as a whole. These two statements report the College's net position and changes within net position. When revenues and other support exceed expenses, the result is an increase in net position. When the reverse occurs, the result is a decrease in net position.

# Management's Discussion and Analysis

These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector institutions. All of the current year's revenues and expenses are taken into account, regardless of when cash is received or paid and are separated into categories of operating and non-operating.

Following is a comparative analysis of the major components of the net position of the College as of June 30, 2018 and 2017:

### Net Position As of June 30

(in	thousand	s)
-----	----------	----

		Restated		Percent
	2018	2017	<b>Change</b>	Change
Assets				
Current assets \$	17,245	\$ 17,969	\$ (724)	-4.03%
Non-current assets				
Restricted assets	6,946	8,188	(1,242)	-15.17%
Capital assets, net	63,892	48,941	14,951	30.55%
Total assets	88,083	75,098	12,985	17.29%
Deferred Outflows of Resources Total assets and	9,240	6,722	2,518	37.46%
deferred outflows of resources	97,323	81,820	15,503	18.95%
Liabilities	,	,	,	
Current liabilities	9,392	7,825	1,567	20.03%
Non-current liabilities				
Bonds	34,927	26,732	8,195	30.66%
Net pension and OPEB liabilities	49,597	49,036	561	1.14%
Compensated absences	2,329	2,250	79	3.51%
Total liabilities	96,245	85,843	10,402	12.12%
Deferred Inflows of Resources Total liabilities and	3,707	1,332	2,375	178.30%
deferred inflows				
of resources	99,952	87,175	12,777	14.66%
Net Position	25 120	20.604	4.426	1.4.450/
Net investment in capital assets	35,130	30,694	4,436	14.45%
Restricted	243	356	(113)	-31.74%
Unrestricted	(38,002)	(36,405)	(1,597)	-4.39%
Total net position \$	(2,629)	\$ (5,355)	\$ 2,726	-50.91%

### Management's Discussion and Analysis

Current assets decreased by \$724,000 primarily due to a decrease in accounts receivable.

Restricted assets decreased by \$1,242,000 due to the expenditure of bond proceeds, from the bonds issued by the College in 2013, 2014 and 2017, on multiple building projects – Sturrus Technology Center, Health and Wellness Center and Arts and Humanities.

Capital assets increased by \$14,951,000, net of accumulated depreciation. Total additions of \$17,272,000 included completion costs for the Sturrus Technology Center, construction costs for the Health and Wellness Center and pre-construction costs for the Arts and Humanities project. Some other building improvements, various equipment purchases and technology upgrades were completed according to the capital budget. These additions were offset by the current year impact of depreciation.

Current liabilities increased by \$1,567,000 primarily due to a \$1,000,000 increase in accounts payable, and a \$415,000 increase in current portion of bonds. The increase in accounts payable is primarily related to construction costs for the projects mentioned above. The increase in current portion of bonds payable is due to the 2017 bond issuance.

The long-term portion of the bonds increased by \$8,195,000 due to the 2017 bond issuance.

In 2015, the College adopted a new Governmental Accounting Standards Board (GASB) Statement No. 68, which requires governments providing defined benefit pensions through a cost-sharing plan to recognize their unfunded pension benefit obligation as a liability for the first time, and to more comprehensively and comparably measure the annual costs of pension benefits. The net pension liability increased by \$1,251,000 from 2017 to 2018.

In 2017, the College adopted a new Governmental Accounting Standards Board (GASB) Statement No. 75, which requires governments providing other postemployment benefits to recognize their unfunded benefit obligation as a liability for the first time, and to more comprehensively and comparably measure the annual costs of pension benefits. The net postemployment benefit liability for 2018 is \$12,617,601.

# **Management's Discussion and Analysis**

# **Summary Operating Results for the Year**

(in thousands)

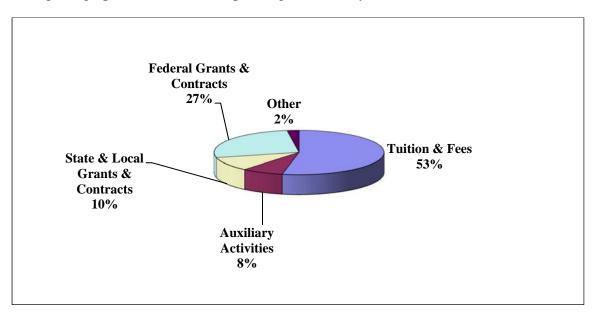
(iii tiiousaiius)							Percent
	_	2018	_	2017	_	Change	<b>Change</b>
Operating revenues							
Tuition and fees	\$	,	\$	13,572	\$	(774)	-5.70%
Grants and contracts		8,833		7,360		1,473	20.01%
Auxiliary services		1,886		1,640		246	15.00%
Other	_	545	_	304	_	241	79.28%
Total operating revenues		24,062		22,876		1,186	5.18%
Total operating expenses	_	47,351	_	45,047	_	2,304	5.11%
Operating loss		(23,289)		(22,171)		(1,118)	-5.04%
Non-operating revenues (expenses)							
State appropriations		11,966		11,132		834	7.49%
Property taxes		11,086		10,500		586	5.58%
Gifts		1,761		670		1,091	162.84%
Investment income		173		64		109	170.31%
Interest on capital asset -							
related debt		(755)		(787)		32	4.07%
Bond issuance costs		(153)		(92)		(61)	-66.30%
Gain on sale of capital asset	_	-	_	1	_	(1)	100.00%
Total non-operating revenues	_	24,078	_	21,488	_	2,590	12.05%
Income (loss) before other revenues		789		(683)		1,472	215.52%
Other Revenues	_	1,937	_	4,493	_	(2,556)	-56.89%
Change in net position		2,726		3,810		(1,084)	-28.45%
Net position - beginning (restated)	_	(5,355)	_	3,475	_	(8,830)	-254.10%
Net position - ending	\$_	(2,629)	\$_	7,285	\$_	(9,914)	-136.09%

#### Management's Discussion and Analysis

#### **Operating Revenues**

Operating revenues include all transactions that result in the sales and/or receipts from goods and services such as tuition and fees and bookstore operations. In addition, certain federal, state, and private grants are considered operating if they are not for capital purposes and are considered a contract for services.

The following is a graphic illustration of operating revenues by source:



Most of the College's operating revenue comes from federal and state grants and tuition and fees. Tuition and fees decreased in total by \$774,000. The College increased tuition rates per contact hour by 3%. Also, the College infrastructure fee increased to \$10 per contact hour, and the technology fee remained at \$22 per contact hour. The total contact hours for fiscal year 2017-2018 decreased by approximately 681 or .7% from the prior year. The amount of scholarship allowances increased by \$715,000, which decreases the amount of tuition and fees reported. Lakeshore Business and Industrial Center (LBISC) revenue decreased \$395,000 as compared to last year. The LBISC revenue is mostly industrial training for local businesses, and a corresponding reduction in expense offsets the lost revenue.

Federal and state grants increased by \$390,000. This increase is primarily due to an increase in Pell awards compared to prior year. The increase in Pell awards relates to an increase in FAFSA (Free Application for Federal Student Aid) applications received, and the reinstatement of full-year Pell.

Auxiliary activities increased by \$246,000 primarily due to \$184,000 in additional revenue from the College's food service department. In previous years, food service was contracted with a vendor. The remainder of the difference is due to an increase in Lakeshore Fitness Center revenue and miscellaneous activities.

# Management's Discussion and Analysis

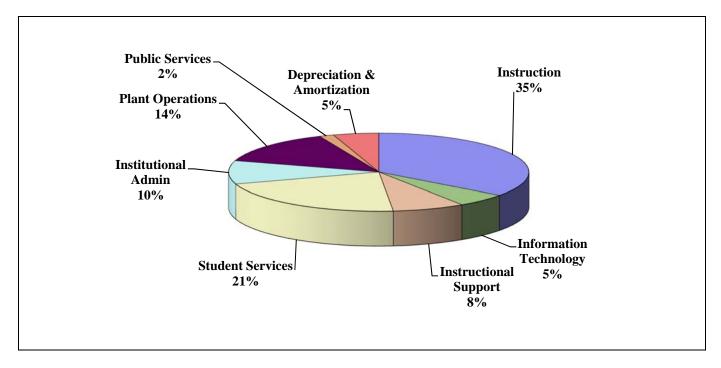
### **Operating Expenses**

Operating expenses include all the costs necessary to perform and conduct the programs and primary purposes of the College. In Fiscal Year 2017-18, annual reporting submitted to Center for Educational Performance and Information required us to list Information Technology expenses as a separate line item. In prior years, these expenses have been allocated to each of the other expense categories. Operating expenses for the fiscal year ended June 30, 2018 and 2017 consist of the following:

(in thousands)

	_	2018	_	2017	_	Change	Percent Change
Instruction	\$	16,678	\$	17,545	\$	(867)	-4.94%
Information technology		2,596		-		2,596	100.00%
Public services		742		1,028		(286)	-27.82%
Instructional support		3,676		4,189		(513)	-12.25%
Student services		10,185		9,563		622	6.50%
Institutional administration		4,594		4,361		233	5.34%
Operation and maintenance							
of plant		6,560		6,476		84	1.30%
Depreciation							
and amortization	_	2,320	_	1,885	_	435	23.08%
Total	\$_	47,351	\$	45,047	\$	2,304	5.11%

The following is a graphic illustration of operating expenses by source:



### **Management's Discussion and Analysis**

Operating expenses increased by \$2,304,000 primarily due to wages and fringes increasing by approximately \$822,000, and depreciation increasing by \$435,445. The remaining increase relates to various operational spending increases and an increase in grant and scholarship awards, which is partially offset by scholarship allowances.

#### **Non-operating Revenues (Expenses)**

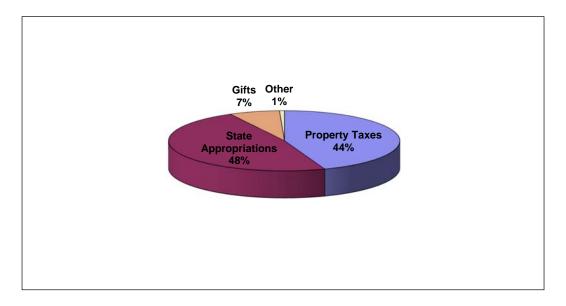
Non-operating revenues (expenses) include all revenue sources or expenses that are primarily non-exchange in nature. They would consist primarily of state appropriations, property tax revenue, investment income (including realized and unrealized gains and losses), grants and contracts (that do not require any services to be performed), interest expense on bond issues and gains or losses on sale of capital assets.

Non-operating revenue (expense) changes were the result of the following factors:

- Increase in state appropriations of \$834,000 is primarily due to a \$341,042 increase in reimbursement for personal property taxes, and \$270,482 in State ERIP funding.
- Property tax revenues increased by \$586,000 or 6%.
- Non-operating gifts consisted primarily of a \$1.5 million gift for the Sturrus Technology Center.
- Investment income increased due to the addition of the nearly \$10 million for the 2017 bond capital projects fund, and increasing rates of return.
- Interest on capital asset related debt is interest expense related to the 2013, 2014, 2016 and 2017 bonds.
- Bond issuance costs are related to the issuance of the 2017 bonds.

# Management's Discussion and Analysis

The following is a graphic illustration of non-operating revenues by source:



Note: Graph does not show non-operating expenses.

#### **Other Revenue**

Other revenues consist of items that are typically nonrecurring, extraordinary or unusual to the College. Examples would be state and federal capital grants, state capital appropriations, additions to permanent endowments and transfers from related entities. The College had \$1,936,938 in state capital grant revenue related to the MEDC grant.

#### **Statement of Cash Flows**

The primary purpose of this statement is to provide relevant information about the cash receipts and cash payments of an entity during a period. The Statement of Cash Flows also may help users assess:

- An entity's ability to generate future net cash flows
- Its ability to meet obligations as they come due
- Its needs for external financing

Overall, the College's year-end cash position decreased by \$2,180,990.

### **Management's Discussion and Analysis**

#### Cash Flows for the Year Ended June 30

(in thousands)

		2018		2017		Change	Percent Change
Cash provided by (used for)	_		_			_	
Operating activities	\$	(20,288)	\$	(18,028)	\$	(2,260)	-12.54%
Noncapital financing activities		24,696		22,293		2,403	10.78%
Capital and related							
financing activities		(5,408)		(10,164)		4,756	46.79%
Investing activities	_	(1,181)	_	7,132	_	(8,313)	-116.56%
Net change in cash and cash equivalents		(2,181)		1,233		(3,414)	-276.89%
Cash and cash equivalents - beginning of year	_	3,998	_	2,765	_	1,233	44.59%
Cash and cash equivalents - end of year	\$_	1,817	\$_	3,998	\$_	(2,181)	-54.55%

#### **Capital Assets**

At June 30, 2018, the College had approximately \$87,281,000 invested in capital assets, with accumulated depreciation of approximately \$23,389,000. Depreciation charges totaled approximately \$2,320,000 for the current fiscal year. Details of these assets, net of depreciation at June 30, are shown in the following table.

#### Fixed Assets for the Year Ended June 30

(in thousands)

		2018	2017	Change
Tand	ф	021	ф <b>021</b>	φ
Land	\$	821 8	•	
Construction in progress		11,832	12,720	(888)
Land improvements		323	364	(41)
Buildings and improvements		42,744	29,654	13,090
Equipment	_	8,172	5,382	2,790
Total	\$ _	63,892	\$ 48,941	\$ 14,951

Construction in progress decreased due to the completion of the Sturrus Technology Center, and the current construction in progress represents costs for the Health and Wellness Center and Arts and Humanities project. Land and improvements decreased primarily due to the current year depreciation charges. Buildings and improvements increased primarily due to the completion of the Sturrus Technology Center. The increase in equipment is primarily due to equipment and furnishings related to the Sturrus Technology Center, the capitalization of large computer hardware purchases, applied technology equipment and maintenance equipment, net of depreciation. See Note D, in the notes to the financial statements, for more detail.

### Management's Discussion and Analysis

In the next fiscal year, the College has budgeted for equipment and building improvements of approximately \$1,186,000; primarily for technology, instructional equipment, and facility improvements. In addition, the College will have significant costs associated with the Arts and Humanities project. Only those items with a cost of more than \$5,000 will be capitalized.

#### **Debt**

The College's long-term debt consists of \$36,667,098 in General Obligation – Limited Tax Bonds, issued in 2013, 2014, 2016 and 2017. This compares to \$28,056,941 as of June 30, 2017. The College's bond debt rating is AA- (Standard & Poor's) and Aa3 (Moody's).

The 2016 bond was a refunding of the 2003 bonds which related to the College's liability on the library addition, and the 2005 bonds which were issued for the purpose of completing the new library addition and renovating/remodeling vacated space.

The 2013 and 2014 bonds were issued for the purpose of construction and renovation of facilities for the science, arts and health education programs, in addition to the development of a downtown Muskegon facility. The funding source to pay the debt service payments on these bonds is the property tax revenues from the voter approved debt millage.

The 2017 bond was issued for the purpose of providing the necessary funding to complete the remaining building projects.

More detailed information about the College's long-term liabilities is presented in Note E of the notes to financial statements.

#### **Economic Factors That Will Affect the Future**

The economic position of the College is closely tied to that of the State. The College will receive a .7% increase in appropriations for general operations from the state in fiscal year 2018-19. Property tax revenue is projected to increase as the county taxable value continues to increase due to increased home sales and new construction.

The national and state economy has improved, and the state unemployment rate of approximately 4.5% is just above that of the national rate. As the economy improves, it is anticipated that enrollment levels will decline because historically community college enrollment in Michigan has run counter-cyclical to the State's economy. The fact that the College experienced a decline in enrollment for the seventh year in a row is not unexpected and it is being monitored. The fall 2018 semester saw this trend continue with a slight decline in enrollment. Contact hours were approximately 1.4% less compared to the prior year, but this is better than what most other community colleges in the state are experiencing.

#### Management's Discussion and Analysis

In the November 2013 election, the College received voter approval for a \$24 million bonding proposal to be used for the construction and renovation of facilities for the science, arts and health education programs as well as upgrades to existing facilities infrastructure. These projects included a \$9.6 million science center addition and renovation, and the College received a \$4.6 million capital outlay appropriation from the State of Michigan which required a 50% local match. The College had a ribbon cutting ceremony on August 21, 2015 for the new science center addition, and classes began in the addition for the fall 2015 semester. This project has been completed, and the College has received the \$4.6 million appropriation from the State.

The Board of Trustees decided to relocate the applied technology, entrepreneurism and experiential learning programs to a downtown Muskegon facility. The College purchased the former Muskegon Chronicle building in December 2014 for approximately \$700,000, and the Masonic Temple was donated to the College in May 2015. The budget for the construction and renovation of the downtown center project was \$14.27 million, and \$7.2 million will come from the millage fund. The downtown center was renamed the Carolyn I. and Peter Sturrus Technology Center, thanks to a generous donation of \$1.5 million. The College was awarded a \$2.5 million grant from the EDA, and funded the remaining balance with bonds issued in November 2017. In addition, the College received a \$4.1 million appropriation from the Michigan State Budget Office for the Community Colleges Skilled Trades Equipment Program, for equipment only, which required a \$2.6 million match. The Sturrus Technology Center was mostly complete the beginning of the fall 2017 semester, and classes were held at this location. The remaining renovations were completed in the fall, and a grand opening ceremony was held on January 11, 2018.

The third building project to be started was the \$14.1 million Health and Wellness Center. The College applied for and received a \$5.6 million capital outlay appropriation from the State of Michigan, which required a 60% local match. The remaining balance of the project is financed with bond funds. Construction began in fall 2017 and is nearly complete. A grand opening ceremony will be held on November 27<sup>th</sup>, and classes will begin in January 2019. In addition, on October 1, 2015, the College purchased the Muskegon YMCA which is now operating under the name of Muskegon Community College Lakeshore Fitness Center, and this location is a part of the overall health and wellness initiative for the College.

A \$9 million renovation project of the former applied technology building on the main campus is to be the future site of the arts and humanities programs. This is the final project of the four significant building projects, and this project is funded with bond monies. Renovations began in summer 2018 and estimated completion of the project is the end of summer 2019.

It is the belief that expanding and enhancing our current facilities will help grow our enrollment by attracting more students to the College and simultaneously provide some much needed upgrades to existing facilities. Overall, the College's current financial condition, and future growth plans, indicates that the College is positioned to not only maintain but to grow its present level of services.

#### **Requests for Information**

This financial report is designed to provide a general overview of Muskegon Community College's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to Muskegon Community College Finance Department, 221 S. Quarterline Rd., Muskegon, Michigan 49442, (231) 777-0560.

# Muskegon Community College STATEMENT OF NET POSITION June 30, 2018

ASSETS	
Current assets	
Cash and cash equivalents	\$ 491,115
Investments	11,742,335 182,542
Property taxes receivable State appropriation receivable	1,972,231
Accounts receivable	2,296,321
Prepaid expenses and other assets	560,048
Total current assets	17,244,592
Noncurrent assets	
Restricted cash and cash equivalents	1,326,019
Restricted investments	5,620,257
Property and equipment, net	63,891,947
Total noncurrent assets	70,838,223
Total assets	88,082,815
DEFERRED OUTFLOWS OF RESOURCES	
Related to other postemployment benefits	885,800
Related to pensions	8,354,448
Total deferred outflows of resources	9,240,248
Total assets and deferred outflows of resources	97,323,063
LIABILITIES	
Current liabilities	4.001.001
Accounts payable Accrued interest payable	4,001,001 206,487
Accrued merest payable  Accrued payroll and other compensation	2,211,371
Deposits	119,267
Unearned revenues	337,649
Bonds, due within one year	1,740,000
Compensated absences, due within one year	776,221
Total current liabilities	9,391,996
Noncurrent liabilities	
Bonds, less amounts due within one year	34,927,098
Net other postemployment benefits liability	12,617,601
Net pension liability Compensated absences, less amounts due within one year	36,978,854 2,328,665
Total noncurrent liabilities	86,852,218
Total liabilities	96,244,214
DEFERRED INFLOWS OF RESOURCES	
Related to other postemployment benefits	426,567
Related to pensions	3,280,953
Total deferred inflows of resources	3,707,520
Total liabilities and deferred inflows of resources	99,951,734
NET POSITION	25 120 640
Net investment in capital assets Restricted	35,129,649
Expendable	
Scholarships	49,721
Instructional department uses	192,583
Library	250
Science Center	1,361
Unrestricted	(38,002,235)
Total net position	\$ (2,628,671)

### Muskegon Community College STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

Year ended June 30, 2018

REVENUES	
Operating revenues	
Tuition and fees (net of scholarship allowances	
of \$3,728,432)	\$ 12,797,778
Federal grants and contracts	6,399,793
State and local grants and contracts	1,255,818
Nongovernmental grants	1,177,833
Auxiliary activities	1,886,192
Miscellaneous	544,892
Total operating revenue	24,062,306
EXPENSES	
Operating expenses	
Instruction	16,677,974
Information technology	2,596,359
Public services	741,516
Instructional support	3,676,135
Student services	10,184,859
Institutional administration	4,593,304
Operation and maintenance of plant	6,560,407
Depreciation and amortization	2,320,331
Total operating expenses	47,350,885
Operating loss	(23,288,579)
NONOPERATING REVENUES (EXPENSES)	
State appropriations	11,966,451
Property taxes	11,086,190
Gifts	1,761,581
Investment income	172,707
Interest on capital asset - related debt	(754,987)
Bond issuance costs	(153,533)
Total nonoperating revenues (expenses)	24,078,409
Income before other revenues	789,830
OTHER REVENUES	
State capital grants	1,936,938
Change in net position	2,726,768
Net position at July 1, 2017, as restated	(5,355,439)
Net position at June 30, 2018	\$ (2,628,671)

# Muskegon Community College STATEMENT OF CASH FLOWS Year ended June 30, 2018

CASH FLOWS FROM OPERATING ACTIVITIES	
Tuition and fees	\$ 12,930,446
Grants and contracts	8,833,444
Payments to suppliers	(16,242,833)
Payments for employees	(28,240,599)
Auxiliary enterprise charges	1,886,192
Other	 544,892
Net cash used for operating activities	(20,288,458)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
Property taxes	10,984,523
Gifts	1,761,581
State appropriations	 11,950,005
Net cash provided by noncapital financing activities	24,696,109
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Proceeds from issuance of bonds	9,996,365
Purchase of capital assets	(16,340,352)
Principal paid on capital debt	(1,325,000)
Interest paid on capital debt Bond issuance costs	(771,961)
	(153,533)
Capital grants	 3,186,383
Net cash used for capital and related financing activities	(5,408,098)
CASH FLOWS FROM INVESTING ACTIVITIES	(1.252.250)
Purchase of investments	(1,353,250)
Interest on investments	 172,707
Net cash used for investing activities	 (1,180,543)
Net change in cash and cash equivalents	(2,180,990)
Cash and cash equivalents at July 1, 2017	 3,998,124
Cash and cash equivalents at June 30, 2018	\$ 1,817,134
Reconciliation of cash and cash equivalents to Statement of Net Position	
Cash and cash equivalents	\$ 491,115
Restricted cash and cash equivalents	 1,326,019
	\$ 1,817,134
Reconciliation of operating loss to net cash used for operating activities	
Operating loss	\$ (23,288,579)
Adjustments to reconcile operating loss to net cash used for operating activities	
Depreciation and amortization expense	2,320,331
(Increases) decreases in assets	2,320,331
Accounts receivable	20,692
Prepaid expenses and other assets	(13,408)
Increases (decreases) in liabilities	
Accounts payable	56,479
Accrued payroll and other compensation	504,051
Deposits	(3,173)
Unearned revenues	 115,149
Net cash used for operating activities	\$ (20,288,458)

### Muskegon Community College COMPONENT UNIT STATEMENT OF FINANCIAL POSITION FOR FOUNDATION FOR MUSKEGON COMMUNITY COLLEGE

June 30, 2018

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Cash and investments	\$ 348,149
Pledges receivable	129,967
Beneficial interest in assets held by others	130,992
Total assets	609,108
NET ASSETS	
Unrestricted	288,709
Temporarily restricted	 320,399
Total net assets	\$ 609,108

### Muskegon Community College COMPONENT UNIT STATEMENT OF ACTIVITIES FOR FOUNDATION FOR MUSKEGON COMMUNITY COLLEGE

Year ended June 30, 2018

Revenues and support	
Contributions	
Cash	\$ 2,141,333
In-kind	201,014
Gain from beneficial interest in assets held by others	10,200
Interest income	5,567
Total revenues and support	2,358,114
Expenses	
Distributions for the benefit of Muskegon Community College	1,957,087
Management and general	168,299
Fundraising	30,025
Total expenses	2,155,411
Change in net assets	202,703
Net assets at July 1, 2017	406,405
Net assets at June 30, 2018	\$ 609,108

June 30, 2018

#### NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of Muskegon Community College (College) have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) as applied to government units and outlined in *Manual for Uniform Financial Reporting – Michigan Public Community Colleges*, 2001. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the College's accounting policies are described below.

#### **Reporting Entity**

Muskegon Community College, established in 1926, is located in Muskegon, Michigan. The College provides educational services to residents of Muskegon County. A seven-member Board, which is elected by residents of Muskegon County, governs the College. The accompanying financial statements present the College and its component units, entities for which the College is considered to be financially accountable.

#### Discretely Presented Component Unit

The Foundation for Muskegon Community College (Foundation) was established in 1981. The Foundation's sole purpose is to support the mission of Muskegon Community College (College) through fund development. As part of this purpose, it is responsible for managing the fundraising efforts of the College. Foundation Board members are appointed by the College Board. The Foundation is reported in separate statements in the financial statements to emphasize that it is legally separate from the College.

Significant accounting policies followed by the College are described below to enhance the usefulness of the financial statements to the reader.

#### **Measurement Focus and Basis of Accounting**

The financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Gifts are recorded when received and pledges are recorded when it is determined that the gift is probable of collection at its net present value.

#### Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position

#### Cash and Cash Equivalents

Cash and cash equivalents consist of all highly liquid investments with an initial maturity of three months or less.

#### **Investments**

Investments are recorded at fair value, based on quoted market prices.

#### Prepaid Expenses

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

#### Property and Equipment

Property and equipment are recorded at cost or, if acquired by gift, at the fair market value as of the date of acquisition. Capitalized property and equipment are assets with an initial cost of more than \$5,000 and an estimated useful life in excess of one year.

June 30, 2018

#### NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

#### Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position—Continued

#### Property and Equipment—Continued

Interest incurred during the construction phase of capital assets is included as part of the capitalized value of the assets constructed. For the year ended June 30, 2018, the College capitalized \$325,404 of interest.

Land and construction in progress are not depreciated. The other property and equipment of the College are depreciated using the straight-line method over the following estimated useful lives:

Capital Asset Classes	<b>Years</b>
Land improvements	20
Buildings and improvements	15-50
Equipment	5-20

#### **Unearned Revenues**

Revenues received prior to year-end that are related to the next fiscal period are recorded as unearned revenues. These consist primarily of grants and entitlements received before the eligibility requirements are met.

#### Defined Benefit Plan

For purposes of measuring the net pension and net other postemployment benefits (OPEB) liabilities, deferred outflows of resources and deferred inflows of resources related to pensions and OPEB, and pension and OPEB expense, information about the fiduciary net position of the Michigan Public School Employees Retirement System (MPSERS) and additions to/deductions from MPSERS fiduciary net position have been determined on the same basis as they are reported by MPSERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

#### Deferred Outflows/Inflows of Resources

In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditures) until then.

In addition to liabilities, the Statement of Net Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.

#### Net Position Flow Assumption

Sometimes the government will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts of net position to report as restricted and unrestricted in the government-wide financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the College's policy to consider restricted net position to have been depleted before unrestricted net position is applied.

June 30, 2018

#### NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

#### **Revenues and Expenses**

#### **Property Taxes**

The College's property tax is levied and liened on December 1 on the taxable valuation of property (as defined by statutes) located in the College's jurisdiction as of the preceding December 31. Local governmental units within the College's jurisdiction collect and remit taxes until March 1, at which time the uncollected real property taxes are turned over to the County of Muskegon for collection. The County advances the College all these delinquent real property taxes. The delinquent personal property taxes remain the responsibility of the local governmental units within the College's jurisdiction and are recorded as revenue when received.

The 2017 state taxable value for real/personal property of the College totaled approximately \$4,258,000,000. The ad valorem taxes levied consisted of 2.2037 and .34 mills for operating purposes and debt service, respectively.

#### Compensated Absences

Compensated absences represent the accumulated liability to be paid under the College's current vacation, sick, and banked pay policies. Under the College's policy, employees earn vacation, sick, and banked time based on time of service and/or contract with the College. Employment contracts generally provide for the payment of all accumulated vacation and banked time, as well as, one-half of unused sick leave to a maximum per individual at retirement, or for clerical and custodial staff, at termination.

#### **Internal Service Activities**

Both revenue and expenses related to internal service activities including office equipment, maintenance, and copying have been eliminated.

#### NOTE B—DEPOSITS AND INVESTMENTS

As of June 30, 2018, the College had the following investments:

Investment Type	 Fair Value	Weighted Average Maturity (Days)	Standard & Poor's Rating	Percent
Money market mutual fund Certificate of Deposit Account	\$ 10,513,069	30	not rated	72.4 %
Registry Service (CDARS)	4,005,960	87	not rated	27.6
Total fair value	\$ 14,519,029			100.0 %
Portfolio weighted average maturity	_	46		

June 30, 2018

#### NOTE B—DEPOSITS AND INVESTMENTS—Continued

#### **Deposit and Investment Risks**

#### Interest Rate Risk

The College does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

#### Credit Risk

State law limits investments in commercial paper and corporate bonds to the two highest classifications issued by nationally recognized statistical rating organizations. The College has no investment policy that would further limit its investment choices.

#### Concentration of Credit Risk

The College does not have a concentration of credit risk policy. Concentration of credit risk is the risk of loss attributed to the magnitude of the College investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized.

#### Custodial Credit Risk - Deposits

In the case of deposits, this is the risk that in the event of a bank failure, the College's deposits may not be returned to it. As of June 30, 2018, \$4,328,197 of the College's bank balance of \$5,544,070 was exposed to custodial credit risk because it was uninsured and uncollateralized.

#### Custodial Credit Risk – Investments

The College does not have a custodial credit risk policy for investments. This is the risk that, in the event of the failure of the counterparty, the College will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party.

#### Foreign Currency Risk

The College is not authorized to invest in investments which have this type of risk.

#### **Restricted Cash and Cash Equivalents and Investments**

Restricted cash and cash equivalents and investments as of June 30, 2018 are comprised of unspent bond proceeds issued for the construction and renovation of various College facilities.

#### NOTE C—FAIR VALUE MEASUREMENTS

The framework for measuring fair value provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1) and the lowest priority to unobservable inputs (level 3). The three levels of the fair value hierarchy are described below:

June 30, 2018

#### NOTE C—FAIR VALUE MEASUREMENTS—Continued

Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the College the ability to access.

Level 2 Inputs to the valuation methodology include the following:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at June 30, 2018.

*Money market funds:* Valued at amortized cost which approximates fair value.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the College believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following table sets forth by level, within the fair value hierarchy, the College's assets at fair value on a recurring basis as of June 30, 2018:

		Assets at Fair Value as of June 30, 2018							
	Lev	el 1		Level 2	Lev	el 3		Total	
Money market funds	\$	-	\$	10,513,069	\$	-	\$	10,513,069	

June 30, 2018

# NOTE D—PROPERTY AND EQUIPMENT

Capital asset activity for the year ended June 30, 2018 was as follows:

	J	Balance uly 1, 2017	Additions	]	Deductions	Jı	Balance ine 30, 2018
Capital assets, not being depreciated:							
Land	\$	821,344	\$ -	\$	-	\$	821,344
Construction in progress		12,720,178	10,534,800		11,422,842		11,832,136
Total capital assets, not being depreciated		13,541,522	10,534,800		11,422,842		12,653,480
Capital assets, being depreciated:							
Land improvements		1,669,990	-		-		1,669,990
Buildings and improvements		43,817,665	14,261,675		-		58,079,340
Equipment		10,980,086	3,897,930		-		14,878,016
Total capital assets, being depreciated		56,467,741	18,159,605		-		74,627,346
Less accumulated depreciation:							
Land improvements		1,306,458	40,259		-		1,346,717
Buildings and improvements		14,163,935	1,172,019		-		15,335,954
Equipment		5,598,155	1,108,053		-		6,706,208
Total accumulated depreciation		21,068,548	2,320,331		-		23,388,879
Total capital assets, being							
depreciated, net		35,399,193	15,839,274		-		51,238,467
Capital assets, net	\$	48,940,715	\$ 26,374,074	\$	11,422,842	\$	63,891,947

#### Depreciation

Depreciation expense has been charged as unallocated depreciation.

June 30, 2018

#### NOTE E—LONG-TERM OBLIGATIONS

#### **Summary of Long-Term Obligations**

The following is a summary of long-term obligations activity for the College for the year ended June 30, 2018.

	J	Balance uly 1, 2017	Additions	R	Reductions	Jı	Balance ine 30, 2018	ue Within One Year
General obligation bonds Net premium (discount)	\$	27,150,000 906,941	\$ 9,750,000 246,365	\$	1,325,000 61,208	\$	35,575,000 1,092,098	\$ 1,740,000
Compensated absences		2,999,556	1,870,703		1,765,373		3,104,886	776,221
	\$	31,056,497	\$ 11,867,068	\$	3,151,581	\$	39,771,984	\$ 2,516,221

	Interest Rate	Date of Maturity	Balance
General obligation bonds:			_
2013 Community College Facility Bonds	3 - 5%	May 2038	\$ 8,800,000
2014 Community College Facility Bonds	2.25 - 4%	May 2039	12,620,000
2016 Refunding Bonds	2 - 3%	May 2025	4,405,000
2017 College Facility Bonds	3 - 3.125%	Nov 2037	9,750,000
			\$ 35,575,000

On November 29, 2017 the College issued \$9,750,000 of College 2017 Facility Bonds. The purpose of these bonds are erecting additions to, remodeling, equipping and re-equipping, furnishing and refurnishing college facilities, and developing and improving sites.

Annual debt service requirements to maturity for debt outstanding as of June 30, 2018 follow:

Year Ending June 30,		Principal	Interest		Total
2019	\$	1,740,000	\$ 1,238,922	\$	2,978,922
2020	Ψ	1,785,000	1,193,172	Ψ	2,978,172
2021		1,820,000	1,149,410		2,969,410
2022		1,870,000	1,100,459		2,970,459
2023		1,920,000	1,048,972		2,968,972
2024-2028		7,945,000	4,373,460		12,318,460
2029-2033		8,245,000	2,976,925		11,221,925
2034-2038		9,250,000	1,294,868		10,544,868
2039		1,000,000	40,000		1,040,000
	\$	35,575,000	\$ 14,416,188	\$	49,991,188

June 30, 2018

#### NOTE F—PENSION AND OTHER POSTEMPLOYMENT BENEFITS (OPEB)

#### **Employee Retirement System – Defined Benefit Plan**

#### **Plan Description**

The Michigan Public School Employees' Retirement System (System or MPSERS) is a cost-sharing, multiple employer, state-wide, defined benefit public employee retirement plan governed by the State of Michigan (State) originally created under Public Act 136 of 1945, recodified and currently operating under the provisions of Public Act 300 of 1980, as amended. Section 25 of this act establishes the board's authority to promulgate or amend the provisions of the System.

The System's pension plan was established by the State to provide retirement, survivor and disability benefits to public school employees. In addition, the System's health plan provides all retirees with the option of receiving health, prescription drug, dental and vision coverage under the Michigan Public School Employees' Retirement Act (1980 PA 300 as amended).

#### **Benefits Provided - Pension**

Benefit provisions of the defined benefit pension plan are established by State statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions for the defined benefit (DB) pension plan. Depending on the plan option selected (Basic, Member Investment Plan (MIP), Pension Plus, Pension Plus 2), member retirement benefits for DB plan members are determined by final average compensation, years of service, and a pension factor ranging from 1.25 percent to 1.50 percent. DB members are eligible to receive a monthly benefit when they meet certain age and service requirements. The System also provides disability and survivor benefits to DB plan members.

A DB plan member who leaves Michigan public school employment may request a refund of his or her member contributions to the retirement system account. A refund cancels a former member's rights to future benefits. However, returning members who previously received a refund of their contributions may reinstate their service through repayment of the refund upon satisfaction of certain requirements.

#### Pension Reform 2010

On May 19, 2010, the Governor signed Public Act 75 of 2010 into law. As a result, any member of the Michigan Public School Employees' Retirement System who became a member after June 30, 2010 is a Pension Plus member. Pension Plus is a hybrid plan that contains a pension component with an employee contribution (graded, up to 6.4 percent of salary) and a flexible and transferable defined contribution (DC) tax-deferred investment account that earns an employer match of 50 percent (up to 1 percent of salary) on employee contributions. Retirement benefits for Pension Plus members are determined by final average compensation and years of service. Disability and survivor benefits are available to Pension Plus members.

June 30, 2018

#### NOTE F—PENSION AND OTHER POSTEMPLOYMENT BENEFITS (OPEB)—Continued

#### **Benefits Provided – Pension—Continued**

#### Pension Reform 2012

On September 4, 2012, the Governor signed Public Act 300 of 2012 into law. The legislation grants all active members who first became a member before July 1, 2010 and who earned service credit in the 12 months ending September 3, 2012, or were on an approved professional service or military leave of absence on September 3, 2012, a voluntary election regarding their pension. Any changes to a member's pension are effective as of the member's *transition date*, which is defined as the first day of the pay period that begins on or after February 1, 2013. Under the reform, members voluntarily chose to increase, maintain, or stop their contributions to the pension fund.

Employees who first work on or after September 4, 2012, choose between two retirement plans: the Pension Plus plan described above and a DC plan that provides a 50 percent employer match (up to 3 percent of salary) on employee contributions. New employees are automatically enrolled as members in the Pension Plus plan as of their date of hire. They have 75 days from the last day of their first pay period, as reported to ORS, to elect to opt out of the Pension Plus plan and become a qualified participant in the DC plan; if no election is made they will remain in the Pension Plus plan. If they elect to opt out of the Pension Plus plan, their participation in the DC plan will be retroactive to their date of hire.

Employees in the Pension Plus and DC plans are immediately vested in their own contributions and earnings on those contributions. The employee becomes vested in the employer match contribution at the following rates: 50 percent after two years of service, 75 percent after three years of service, and 100 percent after four years of service. Non-vested contributions are forfeited upon termination of employment. Forfeitures during a plan year are credited to a forfeitures account. Forfeitures are first applied to restore any forfeited amounts that are required to be restored. The remaining amounts in the forfeitures account may be maintained in reserve, used to cover a portion of the plan's administrative expenses or offset future employer contributions, as determined by the plan administrator.

#### Pension Reform 2017

On July 13, 2017, the Governor signed Public Act 92 of 2017 into law. The legislation closes the current hybrid plan (Pension Plus) to newly hired employees as of February 1, 2018 and creates a new optional revised hybrid plan (Pension Plus 2) with similar plan benefit calculations, but containing a 50/50 cost share between the employee and the employer, including the cost of future unfunded liabilities. The assumed rate of return on the new hybrid plan is 6 percent. Further, the law provides that, under certain conditions, the new hybrid plan would close to new employees if the actuarial funded ratio falls below 85 percent for two consecutive years. The law includes other provisions to the retirement eligibility age, plan assumptions, and unfunded liability payment methods.

June 30, 2018

#### NOTE F—PENSION AND OTHER POSTEMPLOYMENT BENEFITS (OPEB)—Continued

#### Regular Retirement

The pension benefit for DB and Pension Plus plan members is based on a member's years of credited service (employment) and final average compensation (FAC). The FAC is calculated based on the member's highest total wages earned during a specific period of consecutive calendar months divided by the service credit accrued during that same time period. For a Member Investment Plan member, who became a member of MPSERS prior to July 1, 2010, the averaging period is 36 consecutive months. For a Pension Plus member, who became a member of MPSERS after June 30, 2010, the averaging period is 60 consecutive months. For a Basic Plan member, this period is the 60 consecutive months yielding the highest total wages. The annual pension is paid monthly for the lifetime of a retiree. The calculation of a member's pension is determined by their pension election under PA 300 of 2012.

#### Post-Retirement Adjustments

A retiree who became a Member Investment Plan member prior to July 1, 2010, receives an annual post-retirement non-compounded increase of three percent of the initial pension in the October following twelve months of retirement. Basic Plan members do not receive an annual post-retirement increase, but are eligible to receive a supplemental payment in those years when investment earnings exceed actuarial assumptions. Pension Plus members do not receive an annual post-retirement increase.

#### Plan Status

The Basic, MIP, and Pension Plus plans are closed to new entrants. The Pension Plus 2 plan and the DC plan are still open to new entrants.

#### Benefits Provided - OPEB

Benefit provisions of the postemployment healthcare plan are established by State statute, which may be amended. Public Act 300 of 1980, as amended, establishes eligibility and benefit provisions. Retirees have the option of health coverage, which, through 2012, was funded on a cash disbursement basis. Beginning fiscal year 2013, it is funded on a prefunded basis. The System has contracted to provide the comprehensive group medical, prescription drug, dental and vision coverage for retirees and beneficiaries. A subsidized portion of the premium is paid by the System with the balance deducted from the monthly pension of each retiree healthcare recipient. For members who first worked before July 1, 2008, (Basic, MIP-Fixed, and MIP Graded plan members) the subsidy is the maximum allowed by statute. To limit future liabilities of Other Postemployment Benefits, members who first worked on or after July 1, 2008 (MIP-Plus plan members) have a graded premium subsidy based on career length where they accrue credit towards their insurance premiums in retirement, not to exceed the maximum allowable by statute. Public Act 300 of 2012 sets the maximum subsidy at 80 percent beginning January 1, 2013; 90 percent for those Medicare eligible and enrolled in the insurances as of that date. Dependents are eligible for healthcare coverage if they meet the dependency requirements set forth in Public Act 300 of 1980, as amended.

Public Act 300 of 2012 granted all active members of the Michigan Public School Employees Retirement System, who earned service credit in the 12 months ending September 3, 2012 or were on an approved professional services or military leave of absence on September 3, 2012, a voluntary election regarding their retirement healthcare. Any changes to a member's healthcare benefit are effective as of the member's transition date, which is defined as the first day of the pay period that begins on or after February 1, 2013.

June 30, 2018

#### NOTE F—PENSION AND OTHER POSTEMPLOYMENT BENEFITS (OPEB)—Continued

#### **Benefits Provided - OPEB—Continued**

Under Public Act 300 of 2012, members were given the choice between continuing the 3 percent contribution to retiree healthcare and keeping the premium subsidy benefit described above, or choosing not to pay the 3 percent contribution and instead opting out of the subsidy benefit and becoming a participant in the Personal Healthcare Fund (PHF), a portable, tax-deferred fund that can be used to pay healthcare expenses in retirement. Participants in the PHF are automatically enrolled in a 2 percent employee contribution into their 457 account as of their transition date, earning them a 2 percent employer match into a 401(k) account. Members who selected this option stop paying the 3 percent contribution to retiree healthcare as of the day before their transition date, and their prior contributions were deposited into their 401(k) account.

#### **Contributions - Pension and OPEB**

Employers are required by Public Act 300 of 1980, as amended, to contribute amounts necessary to finance the coverage of active and retired members. Contribution provisions are specified by State statute and may be amended only by action of the State Legislature.

Employer contributions to the System are determined on an actuarial basis using the entry age normal actuarial cost method. Under this method, the actuarial present value of the projected benefits of each individual included in the actuarial valuation is allocated on a level basis over the service of the individual between entry age and assumed exit age. The portion of this cost allocated to the current valuation year is called the normal cost. The remainder is called the actuarial accrued liability. Normal cost is funded on a current basis. The unfunded (overfunded) actuarial accrued liability as of the September 30, 2016 valuation will be amortized over a 22-year period for the 2017 fiscal year.

The schedules below summarize the contribution rates in effect for the System's fiscal year ended September 30, 2017.

#### **Pension Contribution Rates**

Benefit Structure	Member	Employer
Basic	0.0 - 4.0 %	19.03 %
Member Investment Plan	3.0 - 7.0	19.03
Pension Plus Plans	3.0 - 6.4	18.40
Defined Contribution	0.0	15.27

#### **OPEB Contribution Rates**

Benefit Structure	Member	<b>Employer</b>
Premium Subsidy	3.0 %	5.91 %
Personal Healthcare Fund	0.0	5.69

The College's pension contributions for the year ended June 30, 2018 were equal to the required contribution total. Pension contributions were approximately \$3,368,000, including Section 147c contributions.

For the year ended June 30, 2018, the College and employee defined contribution plan contributions were approximately \$101,000 and \$174,000, respectively.

The College's OPEB contributions for the year ended June 30, 2018 were equal to the required contribution total. OPEB contributions were approximately \$921,000.

June 30, 2018

#### NOTE F—PENSION AND OTHER POSTEMPLOYMENT BENEFITS (OPEB)—Continued

**Liabilities, Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources** At June 30, 2018, the College reported a liability of \$36,978,854 for its proportionate share of the net pension liability and a liability of \$12,617,601 for its proportionate share of the net OPEB liability.

The net pension and OPEB liabilities were measured as of September 30, 2017, and the total pension and OPEB liabilities used to calculate the net pension and OPEB liabilities were determined by an actuarial valuation rolled forward from September 30, 2016. The College's proportion of the net pension and OPEB liabilities was determined by dividing each employer's statutorily required pension and OPEB contributions to the system during the measurement period by the percent of pension and OPEB contributions, respectively, required for all applicable employers during the measurement period. At September 30, 2017 and 2016, the College's pension proportion was 0.14270 and 0.14320 percent, respectively. At September 30, 2017, the College's OPEB proportion was 0.14248 percent.

For the year ended June 30, 2018, the College recognized pension expense of \$4,134,410 and OPEB expense of \$844,041.

At June 30, 2018, the College reported deferred outflows of resources and deferred inflows of resources from the following sources:

	Pension				ОРЕВ				
	C	Deferred Outflows of Resources Resources		Inflows of	Deferred Outflows of Resources		Deferred Inflows of Resources		
Differences between expected and actual experience Changes of assumptions	\$	321,371 4,051,327	\$	181,447 -	\$	-	\$	134,340	
Net difference between projected and actual earnings on plan investments		-		1,767,832		-		292,227	
Changes in proportion and differences between College contributions and proportionate share of contributions		727,917		114,526		360		-	
State of Michigan Section 147c UAAL rate stabilization state aid payments subsequent to the measurement date		-		1,217,148		_		_	
College contributions subsequent to the measurement date		3,253,833				885,440			
Total	\$	8,354,448	\$	3,280,953	\$	885,800	\$	426,567	

June 30, 2018

#### NOTE F—PENSION AND OTHER POSTEMPLOYMENT BENEFITS (OPEB)—Continued

#### Liabilities, Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources— Continued

The College contributions subsequent to the measurement date reported as deferred outflows of resources related to pensions and OPEB, in the chart above, will be recognized as a reduction of the net pension liability and the net OPEB liability, respectively, in the year ended June 30, 2019. The State of Michigan Section 147c UAAL rate stabilization state aid payments subsequent to the measurement date reported as deferred inflows of resources will be recognized as revenue in the year ended June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions and OPEB will be recognized in expense as follows:

Year ending		
<b>June 30,</b>	 Pension	 OPEB
2019	\$ 975,167	\$ (103,001)
2020	1,537,396	(103,001)
2021	616,447	(103,001)
2022	(92,200)	(103,001)
2023	-	(14,203)

# Actuarial assumptions

Valuation Assumptions	
Investment rate of return –	<ul><li>7.5% a year for the MIP and Basic plans</li><li>7% a year for the Pension Plus plans</li><li>7.5% a year for OPEB</li></ul>
Salary increases –	3.5%-12.3%
Inflation –	3.5%
Cost-of-living pension adjustments –	3% annual non-compounded for MIP members

Healthcare cost trend rate – 7.5% Year 1 graded to 3.5% Year 12

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

#### **Mortality Assumptions**

The healthy life post-retirement mortality table used in this valuation of the System was the RP-2000 Combined Healthy Life Mortality Table, adjusted for mortality improvements to 2025 using projection scale BB.

June 30, 2018

#### NOTE F—PENSION AND OTHER POSTEMPLOYMENT BENEFITS (OPEB)—Continued

#### Actuarial assumptions—Continued

#### Experience Study

The annual actuarial valuation report of the System used for these statements is dated September 30, 2016. Assumption changes as a result of an experience study for the period 2007 through 2012 have been adopted by the System for use in the annual pension and OPEB valuations beginning with the September 30, 2014 valuation.

#### Long-Term Expected Rate of Return on Investments

The long-term expected rate of return on plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Target	Long-term Expected
Allocation	Real Rate of Return*
28.0 %	5.6 %
18.0	8.7
16.0	7.2
10.5	(0.1)
10.0	4.2
15.5	5.0
2.0	(0.9)
100.0 %	
	Allocation  28.0 %  18.0  16.0  10.5  10.0  15.5  2.0

<sup>\*</sup>Long term rates of return does are net of administrative expenses and 2.3% inflation.

#### Discount rate

The discount rate used to measure the total pension and OPEB liabilities was 7.5 percent (7 percent for the Pension Plus Plans). The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension and OPEB plans' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension and OPEB plan investments was applied to all periods of projected benefit payments to determine the total pension and OPEB liabilities.

June 30, 2018

#### NOTE F—PENSION AND OTHER POSTEMPLOYMENT BENEFITS (OPEB)—Continued

#### Sensitivity of the net pension and OPEB liabilities to changes in the discount rate

The following presents the College's proportionate share of the net pension and OPEB liabilities calculated using the discount rate of 7.5 percent (7 percent for Pension Plus Plans), as well as what the College's proportionate share of the net pension and OPEB liabilities would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher:

	1	1% Lower (6.5%)	Discount Rate (7.5%)		1% Higher (8.5%)	
College's proportionate share			·	_		_
Net pension liability	\$	48,171,147	\$	36,978,854	\$	27,555,656
Net OPEB liability		14,778,858		12,617,601		10,783,371

#### Sensitivity of the net OPEB liability to changes in the healthcare cost trend rate

The following presents the School District's proportionate share of the net OPEB liability calculated using assumed trend rates, as well as what the School District's proportionate share of the net OPEB liability would be if it were calculated using a trend rate that is 1 percentage point lower or 1 percentage point higher:

	Current Healthcare Cost				
	1% Lower (6.5%)	<b>Trend Rate</b> (7.5%)	1% Higher (8.5%)		
College's proportionate share					
Net OPEB liability	\$ 10,685,412	\$ 12,617,601	\$ 14,811,467		

#### Pension and OPEB Plans Fiduciary Net Position

Detailed information about the pension and OPEB plans' fiduciary net position is available in the separately issued Michigan Public School Employees Retirement System Comprehensive Annual Financial Report available at www.michigan.gov/orsschools.

#### Payable to the pension and OPEB plan

At year end the College is current on all required pension and OPEB payments. Accruals for July and August deferred payroll and for July and August Section 147c amounts are not considered payables for this purpose.

#### **Defined Contribution Plans**

Effective, July 1, 1999, the Muskegon Community College Board of Trustees approved an Optional Retirement Plan (ORP) to be administered by TIAA-CREF. The ORP is available for all full-time faculty and full-time salaried administrative staff. Upon eligibility to participate in the ORP, employees have 90 days in which to elect participation in either the ORP or the MPSERS plan.

The ORP is a non-voluntary defined-contribution plan in which the College contributes 14.0 percent and the employee contributes 4.0 percent of the participating employee's includible compensation. Participants are immediately 100 percent vested in all ORP contributions. Participating employees elect their own allocation of contributions among the available investment vehicles offered by TIAA-CREF. ORP retirement benefits are based on the accumulation of contributions and the related investment income for each participant. Distributions of retirement benefits are available under the ORP when participants attain age 55. The College's contributions to the ORP were approximately \$731,000 and employee contributions were approximately \$209,000 for the year ended June 30, 2018.

### Muskegon Community College NOTES TO FINANCIAL STATEMENTS

June 30, 2018

#### NOTE G—RISK MANAGEMENT

The College is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the College carries commercial insurance. Liabilities in excess of insurance coverage, if any, are reported when it is probable that a loss has occurred and the amount of the loss can be reasonable estimated.

The College participates in the Michigan Community College Risk Management Authority (risk pool) for claims relating to general and auto liability, motor vehicle physical damage, and property. Member contributions, which provide for losses incurred, reinsurance premiums, and risk management fees are allocated according to the actual costs incurred for each member. A member stop-loss fund provides for losses exceeding \$28,000 per occurrence or \$84,000 in the aggregate, on a year-to-year basis from the fund. Reinsurance agreements provide for loss coverage in excess of the amounts to be retained by the members. The Authority provides for withdrawal from membership at the end of any anniversary year.

#### NOTE H—COMMITMENTS AND CONTINGENCIES

#### **Operating Leases**

The College leases building space and equipment under operating lease agreements expiring in December 2018 and January 2020, respectively. Expense for the year ended June 30, 2018 was approximately \$259,000. The following is a schedule of future minimum rental payments required under operating leases for the College.

Year Ending	
<b>June 30,</b>	 Amount
2019	\$ 191,707
2020	 70,156
	\$ 261,863

#### **Grant Programs**

The College participates in federal student financial aid grant and loan programs which are subject to program compliance audits by the grantor or its representatives. Such audits of these programs may be performed at some future date. The amount, if any, of grants or expenditures which may be disallowed by the granting agencies cannot be determined at this time although the College expects such amounts, if any, to be immaterial.

#### **Commitments**

As of June 30, 2018, the College had approved architect and construction commitments of approximately \$8,296,000.

## Muskegon Community College NOTES TO FINANCIAL STATEMENTS

June 30, 2018

#### NOTE I—SELF-INSURANCE

The College has a self-insured medical reimbursement plan for substantially all employees. In general, the College is liable for benefits up to \$80,000 per covered individual per year. Benefit payments in excess of \$80,000 per covered individual are payable by an insurance company.

The College utilizes a third party administrator to administer benefits payable under this plan. Reimbursement payments for claims to the third party administrator, which have been charged to expense, approximated \$3,164,000 for the year ended June 30, 2018.

#### NOTE J—TAX ABATEMENTS

The College receives reduced property tax revenues as a result of Industrial Facilities Tax (IFT) exemptions, Brownfield Redevelopment Agreements (BRA), and Payments in Lieu of Taxes (PILOT) granted by cities, villages and townships. Industrial facility exemptions are intended to promote construction of new industrial facilities, or to rehabilitate historical facilities; Brownfield Redevelopment Agreements are intended to reimburse taxpayers that remediate environmental contamination on their properties; PILOT programs apply to multiple unit housing for citizens of low income and the elderly. The property taxes abated for all fund types by municipality under these programs are as follows:

			]	PILOT		
Municipality	T Taxes Abated	AA Taxes Abated				otal Taxes Abated
City of Montague	\$ 4,836	\$ -	\$	-	\$	4,836
City of Muskegon	21,818	22,589		36,013		80,420
City of Muskegon Heights	4,067	-		-		4,067
City of Norton Shores	30,931	6,240		-		37,171
City of Roosevelt Park	714	-		-		714
City of Whitehall	16,354	3,182		-		19,536
Egelston Township	10,008	-		-		10,008
Fruitport Township	3,028	-		-		3,028
Montague Township	2,842	-		-		2,842
Muskegon Township	16,128	-		-		16,128
Ravenna Township	2,270	-		-		2,270
Sullivan Township	2,190	-		-		2,190
Village of Ravenna	-	591		-		591
Whitehall Township	 249	370		-		619
Totals	\$ 115,435	\$ 32,972	\$	36,013	\$	184,420

### Muskegon Community College NOTES TO FINANCIAL STATEMENTS

June 30, 2018

#### NOTE K—UPCOMING ACCOUNTING PRONOUNCEMENTS

GASB Statement 84—*Fiduciary Activities* was issued by the GASB in January 2017 and will be effective for the College's 2020 fiscal year. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement establishes criteria for identifying fiduciary activities for all state and local governments. The focus on the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. An activity meeting the criteria should be reported in a fiduciary fund in the basic financial statements.

GASB Statement 87—*Leases* was issued by the GASB in June 2017 and will be effective for the College's 2021 fiscal year. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities.

#### NOTE L—CHANGE IN ACCOUNTING PRINCIPLE

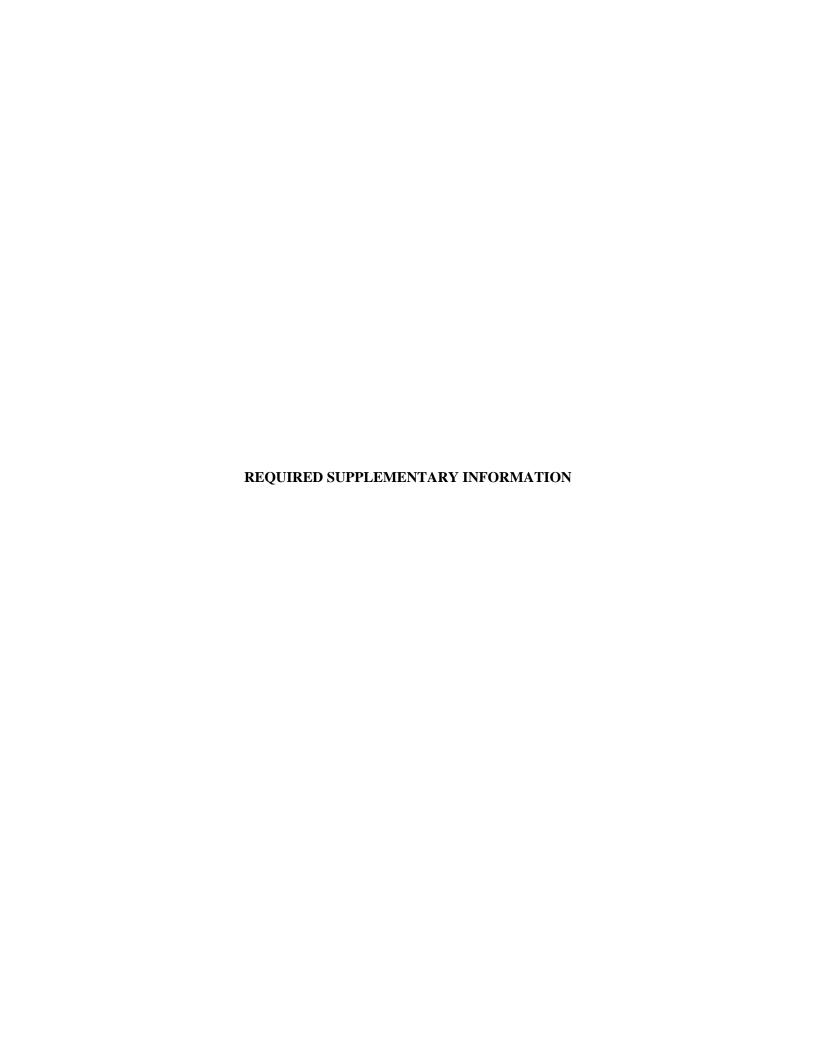
For the year ended June 30, 2018, the College adopted Governmental Accounting Standards Board (GASB) Statement 75—Accounting and Financial Reporting for Postemployment Benefits other than Pensions.

GASB Statement 75 requires governments that participate in postemployment benefits other than pensions (OPEB) to report in their Statement of Net Position a net OPEB liability.

The restatement of the beginning of the year net position is as follows:

	 Retirement Fund	<b>G</b>	overnmental Activities
Beginning net position	\$ (31,006,923)	\$	7,284,734
Deferred outflows of resources - related to OPEB	1,002,280		1,002,280
Deferred inflows of resources - related to OPEB	(333,679)		(333,679)
Net OPEB liability	 (13,308,774)		(13,308,774)
Beginning net position, as restated	\$ (43,647,096)	\$	(5,355,439)

The effect on the change in net position of the prior year is undeterminable.



#### Schedule of the College's Proportionate Share of the Net Pension Liability

Michigan Public School Employees Retirement System Last 10 Fiscal Years (Amounts were determined as of 9/30 of each fiscal year)

	2018	2017	2016	2015	2014		20	13	201	12	20	11	20	10	20	009
College's proportion of the net pension liability (%)	0.14270%	0.14320%	0.14050%	0.13656%		-		-				-		-	·	
College's proportionate share of the net pension liability	\$ 36,978,854	\$ 35,727,595	\$ 34,318,140	\$ 30,080,234	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
College's covered payroll	\$ 12,123,662	\$ 13,864,640	\$ 13,419,535	\$ 10,608,895	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
College's proportionate share of the net pension liability as a percentage of its covered payroll	305.01%	257.69%	255.73%	283.54%		-		-		-		-		-		-
Plan fiduciary net position as a percentage of the total pension liability	64.21%	63.27%	63.17%	66.20%		-		-		-		-		-		-

Note: For years prior to 2015 the information is not available. Until a full 10-year trend is compiled, information will only be presented for those years for which information is available.

### **Schedule of the College's Pension Contributions**

Michigan Public School Employees Retirement System

Last 10 Fiscal Years (Amounts were determined as of 6/30 of each fiscal year)

	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Statutorily required contributions	\$ 2,150,913	\$ 2,343,851	\$ 3,199,630	\$ 2,969,529	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contributions in relation to the statutorily required contributions	2,150,913	2,343,851	3,199,630	2,969,529	-	-	-	-	-	
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
College's covered payroll	\$ 12,320,982	\$ 12,218,226	\$ 14,691,726	\$ 11,290,051	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contributions as a percentage of covered payroll	17.46%	19.18%	21.78%	26.30%	-	-	-	-	-	-

Note: For years prior to 2015 the information is not available. Until a full 10-year trend is compiled, information will only be presented for those years for which information is available.

#### Schedule of the College's Proportionate Share of the Net OPEB Liability

Michigan Public School Employees Retirement System Last 10 Fiscal Years (Amounts were determined as of 9/30 of each fiscal year)

	2018	20	17	20	16	20	15	20	14	20	13	20	12	20	11	20	10	20	009
College's proportion of the net OPEB liability (%)	0.14248%		-		-		_		-		-		-		-		_		_
College's proportionate share of the net OPEB liability	\$ 12,617,601	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
College's covered payroll	\$ 12,123,662	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
College's proportionate share of the net OPEB liability as a percentage of its covered payroll	104.07%		-		-		-		-		-		-		-		-		-
Plan fiduciary net position as a percentage of the total OPEB liability	36.39%		-		-		_		-		_		_		-		_		_

Note: For years prior to 2018 the information is not available. Until a full 10-year trend is compiled, information will only be presented for those years for which information is available.

### **Schedule of the College's OPEB Contributions**

Michigan Public School Employees Retirement System

Last 10 Fiscal Years (Amounts were determined as of 6/30 of each fiscal year)

		2018	20	17	20	16	20	15	20	14	20	13	20	12	20	11	20	10	20	09
Statutorily required contributions	\$	921,019	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Contributions in relation to the statutorily required contributions		921,019		-		-		-		-		-		-		-		-		
Contribution deficiency (excess)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	
College's covered payroll	\$ 1	2,320,982	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	
Contributions as a percentage of covered payroll		7.48%		-		-		-		-		-		-		-		-		-

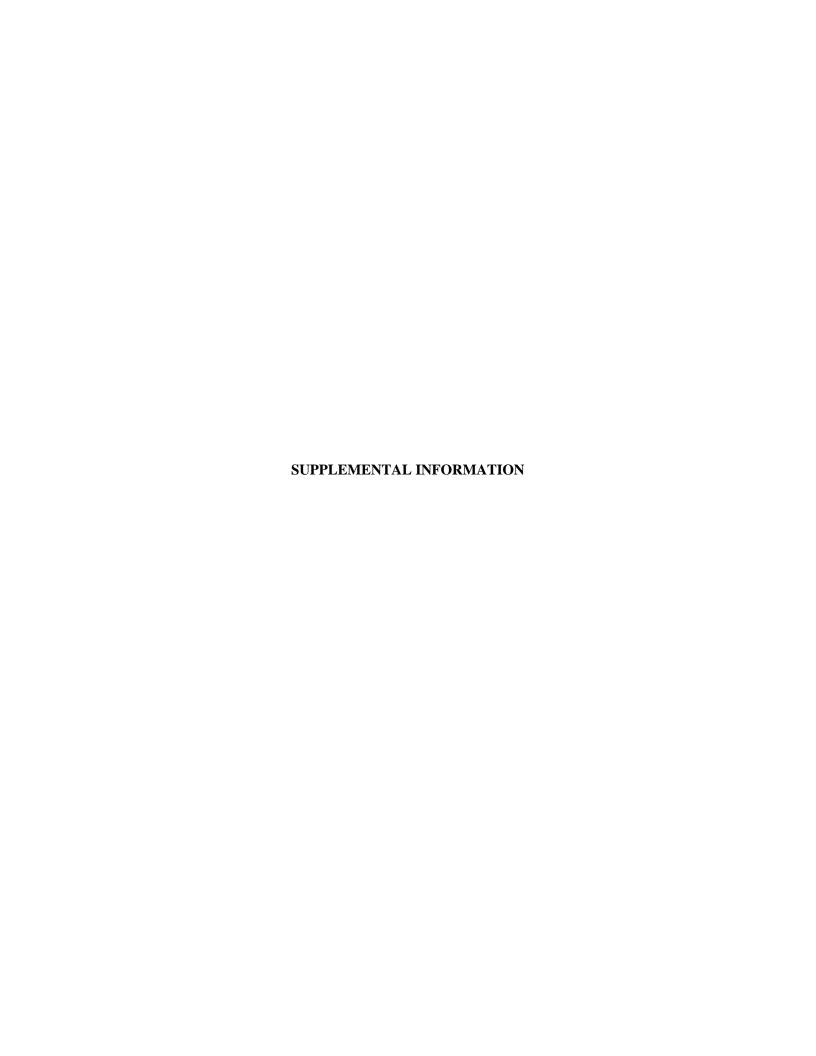
Note: For years prior to 2018 the information is not available. Until a full 10-year trend is compiled, information will only be presented for those years for which information is available.

### Notes to Required Supplementary Information

For the year ended June 30, 2018

**Changes of benefit terms:** There were no changes of benefit terms in 2018.

**Changes of assumptions:** There were no changes of benefit assumptions in 2018.



# Muskegon Community College CONSOLIDATING BALANCE SHEET June 30, 2018

	Combined Total	General Fund	Auxiliary Activities Fund	Expendable Restricted Fund	Plant Fund	Retirement Fund	Agency Fund
ASSETS							
Current assets							
Cash and cash equivalents	\$ 491,115	\$ 371,623	\$ 119,492	\$ -	\$ -	\$ -	\$ -
Investments	11,742,335	11,742,335	-	-	-	-	-
Property taxes receivable	182,542	182,542	-	-	-	-	-
State appropriation receivable	1,972,231	1,972,231	-	-	-	-	-
Accounts receivable	2,296,321	2,291,644	4,677	-	-	-	-
Prepaid expenses and other assets	560,048	550,647	9,401	-	-	-	-
Due from (due to) other funds		(280,025)	300,756	1,123,344	(1,263,342)	-	119,267
Total current assets	17,244,592	16,830,997	434,326	1,123,344	(1,263,342)	-	119,267
Noncurrent assets							
Restricted cash and cash equivalents	1,326,019	-	-	-	1,326,019	-	-
Restricted investments	5,620,257	-	-	-	5,620,257	-	-
Property and equipment							
Land and improvements	2,491,334	-	-	-	2,491,334	-	-
Buildings and improvements	58,079,340	-	-	-	58,079,340	-	-
Equipment	14,878,016	-	-	-	14,878,016	-	-
Construction in progress	11,832,136	-	-	-	11,832,136	-	-
Allowance for depreciation	(23,388,879)	-	-	-	(23,388,879)	-	-
Net property and equipment	63,891,947	-	-	-	63,891,947		
Total noncurrent assets	70,838,223	-	-	-	70,838,223	-	
Total assets	88,082,815	16,830,997	434,326	1,123,344	69,574,881	-	119,267
DEFERRED OUTFLOWS OF RESOURCES							
Related to other postemployment benefits	885,800	-	-	-	-	885,800	-
Related to pensions	8,354,448	-	-	-	-	8,354,448	-
Total deferred outflows of resources	9,240,248	-	-	-	-	9,240,248	
Total assets and deferred							
outflows of resources	97,323,063	16,830,997	434,326	1,123,344	69,574,881	9,240,248	119,267

### Muskegon Community College CONSOLIDATING BALANCE SHEET—CONTINUED June 30, 2018

	Combined Total	General Fund	Auxiliary Activities Fund	Expendable Restricted Fund	Plant Fund	Retirement Fund	Agency Fund
LIABILITIES	Total	T unu	Tunu	Tunu	Tunu	Tunu	Tunu
Current liabilities							
Accounts payable	\$ 4,001,001	\$ 1,135,659	\$ 32,750	\$ -	\$ 2,832,592	\$ -	\$ -
Accrued interest payable	206,487	-	-	-	206,487	-	-
Accrued payrolls and other compensation	2,211,371	2,160,083	51,288	-	-	-	-
Deposits	119,267	-	-	-	-	-	119,267
Unearned revenues	337,649	303,897	33,752	-	-	-	-
Bonds, due within one year	1,740,000	-	-	-	1,740,000	-	-
Compensated absences, due within one year	776,221	776,221	-	-	-	-	
Total current liabilities	9,391,996	4,375,860	117,790	-	4,779,079	-	119,267
Noncurrent liabilities							
Bonds, less amounts due within one year	34,927,098	-	-	-	34,927,098	-	-
Net other postemployment benefits liability	12,617,601	-	-	-	-	12,617,601	-
Net pension liability	36,978,854	-	-	-	-	36,978,854	-
Compensated absences, less amounts							
due within one year	2,328,665	2,328,665	-	-	-	-	-
Total noncurrent liabilities	86,852,218	2,328,665	-	-	34,927,098	49,596,455	
Total liabilities	96,244,214	6,704,525	117,790	-	39,706,177	49,596,455	119,267
DEFERRED INFLOWS OF RESOURCES							
Related to other postemployment benefits	426,567	-	-	-	-	426,567	-
Related to pensions	3,280,953	-	-	-	-	3,280,953	
Total deferred inflows of resources	3,707,520	-	-	-	-	3,707,520	-
Total liabilities and deferred							
inflows of resources	99,951,734	6,704,525	117,790	-	39,706,177	53,303,975	119,267
NET POSITION							
Net investment in capital assets	35,129,649	-	-	-	35,129,649	-	-
Restricted							
Expendable							
Scholarships	49,721	-	-	49,721	-	-	-
Instructional department uses	192,583	-	-	192,583	-	-	-
Library	250	-	-	-	250		-
Science Center	1,361	-	-	-	1,361	-	-
Unrestricted	(38,002,235)	10,126,472	316,536	881,040	(5,262,556)	(44,063,727)	-
Total net position	\$ (2,628,671)	\$ 10,126,472	\$ 316,536	\$ 1,123,344	\$ 29,868,704	\$ (44,063,727)	\$ -

### Muskegon Community College CONSOLIDATING STATEMENT OF REVENUES, EXPENSES, TRANSFERS AND CHANGES IN NET POSITION

For the year ended June 30, 2018

	Combined Total	Eliminations	General Fund	Auxiliary Activities Fund	Expendable Restricted Fund	Plant Fund	Retirement Fund
REVENUES							
Operating revenues							
Tuition and fees (net of scholarship							
allowances of \$3,728,432)	\$ 12,797,778	\$ (3,728,432)	\$ 16,526,210	\$ -	\$ -	\$ -	\$ -
Federal grants and contracts	6,399,793	-	-	-	6,399,793	-	-
State and local grants and contracts	1,255,818	-	-	-	1,255,818	-	-
Nongovernmental grants	1,177,833	-	-	-	1,177,833	-	-
Auxiliary activities	1,886,192	-	-	1,886,192	-	-	-
Miscellaneous	544,892	-	416,997	-	-	127,895	
Total operating revenue	24,062,306	(3,728,432)	16,943,207	1,886,192	8,833,444	127,895	-
EXPENSES							
Operating expenses							
Instruction	16,677,974	-	16,287,828	3,910	137,422	-	248,814
Information technology	2,596,359	-	2,595,282	-	-	-	1,077
Public services	741,516	-	532,536	203,099	870	-	5,011
Instructional support	3,676,135	-	3,569,321	-	60,968	-	45,846
Student services	10,184,859	(3,728,432)	4,825,403	344,583	8,683,027	-	60,278
Institutional administration	4,593,304	-	4,325,339	229,580	-	-	38,385
Operation and maintenance of plant	6,560,407	-	3,738,317	2,170,266	-	621,371	30,453
Depreciation and amortization	2,320,331	-	-	-	-	2,320,331	_
Total operating expenses	47,350,885	(3,728,432)	35,874,026	2,951,438	8,882,287	2,941,702	429,864
OPERATING INCOME (LOSS)	(23,288,579)	-	(18,930,819)	(1,065,246)	(48,843)	(2,813,807)	(429,864)

# Muskegon Community College CONSOLIDATING STATEMENT OF REVENUES, EXPENSES, TRANSFERS AND CHANGES IN NET POSITION—CONTINUED

For the year ended June 30, 2018

	Combined Total	Eliminations	General Fund	Auxiliary Activities Fund	Expendable Restricted Fund	Plant Fund	Retirement Fund
NONOPERATING REVENUES (EXPENSES)							
State appropriations	\$ 11,966,451	\$ -	\$ 11,953,218	\$ -	\$ -	\$ -	\$ 13,233
Property taxes	11,086,190	-	9,642,062	-	-	1,444,128	-
Gifts	1,761,581	-	-	-	390,000	1,371,581	-
Investment income	172,707	-	81,867	-	-	90,840	-
Interest on capital asset - related debt	(754,987)	-	-	-	-	(754,987)	-
Bond issuance costs	(153,533)	_	-	-	-	(153,533)	-
Total nonoperating revenues (expenses)	24,078,409	-	21,677,147	-	390,000	1,998,029	13,233
Income (loss) before other revenues	789,830	-	2,746,328	(1,065,246)	341,157	(815,778)	(416,631)
OTHER REVENUES							
State capital grant	1,936,938	-	-	-	1,936,938	-	
Change in net position	2,726,768	-	2,746,328	(1,065,246)	2,278,095	(815,778)	(416,631)
Transfers in (out)		-	(2,222,223)	1,103,888	(2,338,924)	3,457,259	_
Net change in net position	2,726,768	-	524,105	38,642	(60,829)	2,641,481	(416,631)
Net position at July 1, 2017, as restated	(5,355,439)	-	9,602,367	277,894	1,184,173	27,227,223	(43,647,096)
Net position at June 30, 2018	\$ (2,628,671)	\$ -	\$ 10,126,472	\$ 316,536	\$ 1,123,344	\$ 29,868,704	\$ (44,063,727)