ANNUAL REPORT
2020-2021
Of course you can.

Muskegon Community College
Muskegon Community College
www.muskegoncc.edu
Muskegon | Grand Haven | Holland | Coopersville | Fremont | Online

MISSION
Muskegon Community College, dedicated to equity and excellence, prepares students, builds communities, and improves lives.

VISION
An educated, inclusive community

VALUES
Learning
Integrity
Excellence
Collaboration
Kindness

2020-2021 BOARD OF TRUSTEES
Diana Osborn, Chair
Sean Mullally, Vice-Chair
Nancy Frye, Secretary
Kathy Moore, Treasurer
Dr. Donald Crandall, Trustee
Shon Cook, Trustee
Roy Portenga, Trustee

Muskegon Community College continues to promote faculty and staff diversity and is an equal opportunity employer. MCC does not discriminate on the basis of race, color, religion, sex, national origin, marital status, sexual orientation, gender identity, transgender status, political persuasion, disability, height, weight, veteran status, age or any other protected class in any of its educational programs, activities or employment. Minorities, women, veterans, and the physically challenged are encouraged to apply. Anyone with a disability will be reasonably accommodated by the College. If you have a disability and need an accommodation or assistance in applying for a position, please contact the Human Resources Office.

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MESSAGE FROM THE PRESIDENT

When future historians reflect upon the tumultuous past year, my hope is they will focus on how we as a nation, as a state and, for the purposes of this 2020-2021 Annual Report, as a community college persevered during an unprecedented epidemic that impacted every action we took as an institution.

Muskegon Community College demonstrated its resilience because we had a well-designed and effective strategic plan, the fortitude to stick to it, a resolute and talented faculty and staff committed to our mission, and determined students who never stopped believing in the power of a college education regardless of the challenges.

Taken individually, each of these attributes represents an impressive achievement. Collectively, they form the hallmarks of an exceptional community college, one that in 2021 earned the #1 ranking in the state and the #19 ranking in the United States.

As 2021 comes to an end, so does the end of our second consecutive five-year strategic plan. Over the past decade, they set in motion a growth and transformation at MCC without parallel in a half century.

This annual report attests to how well we are meeting the goals and measurable objectives outlined in our 2017-2022 Strategic Plan: Successful Students, Successful Communities. These goals, developed with the input of 180 campus and community members, act as our North Star and ensure that MCC remains on track to become the best student centered, academically relevant, fiscally sound, and community focused institution of higher education.

At the same time, I invite you to look beyond the statistics. Read about the accolades won, the degrees and certificates earned, and how we went the extra mile so that there would indeed be a Class of 2021 equipped with the knowledge and skills to live a better life. That is the heart of Muskegon Community College.

A few years ago, we came up with a prescient tagline “Of course, you can” for our marketing efforts. As the pandemic escalated, the tagline quickly became a rallying cry for the indefatigable spirit that symbolizes MCC and our students.

When historians someday write the chapter about what Muskegon Community College achieved during the difficult days of 2020 and 2021, I think they will conclude with “Of course, they did.”

Sincerely,

Dr. Dale K. Nesbary
President

2020-2021 INSTITUTIONAL KEY PERFORMANCE INDICATORS

STUDENT SATISFACTION

- Maintain student satisfaction at same or higher rate than national average of 64% (objective #1.1.01)
- Our student satisfaction rate is 4 points above the national average

AFFORDABILITY

- Keep tuition as the #1 lowest rate in Muskegon, Newaygo, Ottawa, and Kent Counties (objective #1.2.01)
- MCC has the lowest tuition in Muskegon, Newaygo, and Ottawa Counties

ENROLLMENT

- Meet each semester's new student enrollment goals (objective #1.3.01)
- 1,349 new students enrolled in 2020-2021, our new student goal was 1,389

SUCCESS RATE

- Maintain student success rate at or above the state average of 24.2% (objective #1.4.01)
- 22.5% of students successfully earned a credential or transferred

EQUITY

- Reduce achievement gap in degree/certificate attainment among students of color (objective #1.4.02)
- The graduation rate for students of color is 4.76%, and the overall graduation rate is 16%

ACCREDITATION

- Maintain accreditation by the Higher Learning Commission (objective #2.9.01)
- Our accreditation by the HLC is renewed through 2031

FINANCIAL STEWARDSHIP

- End each fiscal year with a 100% balanced budget (objective #5.23.01)
- We completed the 2019-20 fiscal year within budget

How well do our goals meet student and community needs?

Visit www.muskegoncc.edu/progress to provide feedback and review progress on all KPIs, goals, and measurable objectives.
### Goals

1. Continue improving outstanding service initiatives to further enhance the student experience from awareness, application, and enrollment, through graduation and lifelong engagement.
2. Increase awareness of and improve systems related to financial aid, scholarships, and other funding sources.
3. Improve collaborations and outreach with K-12 partners and prospective students to provide clear pathways to higher education opportunities.
4. Continue to improve student learning as evidenced by pass rates, persistence and retention, GPA, and goal attainment.
5. Strengthen collaborations with higher education partners to increase the percentage of students who transfer to and succeed at four-year institutions.

### Accomplishments

2020-2021 Accomplishments:

- Our student satisfaction rate is 4% higher than the national average (objective 1.01.01).
- 2,365 students received some form of financial aid (objective 1.02.05).
- 347 students from 21 high schools participated in virtual Senior Visit Days (objective 1.03.06).
- 16 students had the additional support of an Academic Mentor from the Tutoring Center (objective 1.04.14).
- 10 Transfer Tuesday events were presented online to support successful transfers to 4-year institutions (objectives 1.05.06).
- The Care Team completed 9,970 interactions with students.

Additional Accomplishments from the 2017-2022 Strategic Plan:

- Implemented a new MyMCC portal four months ahead of schedule, improving online interactions with students (objective 1.01.04).
- Completed renovation of the Testing Center, increasing capacity and improving special accommodations (objective 1.01.09).
- New online scholarship application software enables students to easily apply for all scholarships with one application (objective 1.02.04).
- Hire a Jayhawk software allows students to upload resumes, search for jobs and internships, and explore career options (objective 1.01.07).
- New Student Planning software helps students graduate on time by helping them create and monitor an academic plan, review progress on graduation requirements, and register for classes (objective 1.01.05).
- Opened the Jayhawk Hub, a one-stop location that connects students with resources to address food insecurity, mental health, and other basic needs.

### Forecast

The Student Experience Strategic Planning Committee is outlining goals for the 2022-2026 strategic plan that aspire to:

- Improve the student experience.
- Enhance student satisfaction.
- Expand services to meet student needs.
- Improve MCC’s value to students.

Learn more about the planning process and provide your feedback at [www.muskegoncc.edu/aspiring](http://www.muskegoncc.edu/aspiring).
GOALS

6. Provide viable courses and programs that address the changing needs of a diverse community

7. Meet current needs by offering new courses and programs in the areas of health care, science, and technology, as identified by the 2016-2017 Needs Assessment Survey

8. Develop and implement a system of ongoing regional market analysis that informs what programs, delivery methods, and locations are needed to meet community/business needs in Muskegon, Ottawa, and Newaygo Counties

9. Evaluate our effectiveness for student learning through multiple processes, consistent with the Higher Learning Commission and other accrediting bodies, and designed to promote continuous improvement

10. Develop a new Academic Master Plan

ACCOMPLISHMENTS

2020-2021 Accomplishments:

• Increased the three year rolling average of degrees and certificates earned each year (objective 1.04.06)

• 100% of faculty teaching online completed additional training to improve online teaching skills (objective 2.06.11)

• The Higher Learning Commission reaffirmed accreditation for another 10 years; MCC’s been fully accredited since 1929 (objective 2.09.01)

• Eight academic programs were reviewed to ensure they meet learning effectiveness guidelines (objective 2.09.03)

• Our Workforce Development Office provided custom training for 18 companies (objective 4.19.01)

• Developed new programs related to agriculture, forestry, and management

• 5,077 students enrolled in classes that offer 80 areas of study and 75 degree and certificate options in six career pathways

• 580 students earned a diploma or certificate, with 633 credentials conferred

Additional Accomplishments from the 2017-2022 Strategic Plan:

• Academic programs and courses are improved by the development of a new Academic Master Plan/Planning Guidelines (objective 2.10.01)

• The new Ottawa Center facility in Grand Haven increases access to higher education options (objective 2.06.07)

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FORECAST

The Student Success and Assessment Strategic Planning Committee is outlining goals for the 2022-2026 strategic plan that aspire to:

• Strengthen student success

• Reduce achievement gaps

• Increase institutional effectiveness

• Improve program assessment

Learn more about the planning process and provide your feedback at www.muskegoncc.edu/aspiring
### GOALS

11. Complete 2010 Facility Master Plan, including construction of health and wellness center, arts facility, and downtown center

12. Improve room numbering system and establish wayfinding consistency at all locations

13. Improve access of our facilities, technology, and media to expand equal opportunities for persons with various abilities

14. Demonstrate environmental stewardship by implementing a comprehensive institutional sustainability plan

15. Provide high quality technology wherever and however programs and services are offered to students, employees, and community members

16. Commission a new Facility Master Plan by 2020 to assess future facility needs in Muskegon, Ottawa, and Newaygo Counties

### ACCOMPLISHMENTS

**2020-2021 Accomplishments:**

- Completed our Safety First Fall 2020 Opening Plan to ensure 33 protocols are implemented at 10 facilities to limit the spread of COVID-19 (objective 3.13.06)
- Assessed student technology needs related to computer access, internet connectivity, and technology support (objective 3.15.01)
- Provided students with access to 110 laptops and 60 Wi-Fi hot spot devices to support remote-learning (objectives 3.15.10, 3.15.11)
- Installed new Zoom phone system to improve accessibility, which also increased flexibility and decreased costs (objective 3.15.12)

**Additional Accomplishments from the 2017-2022 Strategic Plan:**

- Opened the Peter and Carolyn I. Sturrus Technology Center in downtown Muskegon (objective 3.11.01)
- Completed construction of a new Health and Wellness Center (objective 3.11.01)
- Expanded and improved education options by opening the new Art and Music Building (objective 3.11.01)
- The Automotive Technology program moved to an updated facility (objective 3.11.02)
- Renumbered all areas of main campus and installed over 900 new signs to improve wayfinding (objective 3.12.02)
- Increased access of technology and facilities by assigning an ADA advocate for all project teams (objective 3.13.01)
- Our new Health and Wellness Center was set up as a COVID-19 overflow to support emergency plans for Mercy Health and Michigan DHHS Region 6 (objective 3.13.10)
- MCC supported remote-learning by loaning students laptops and Wi-Fi hot spot devices, and expanding wireless coverage outside the buildings.

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- In 2020 and again in 2021, MCC’s Nursing Program ranked second (nursingprocess.org) as the best institution to pursue an associate degree in nursing among the 72 schools in Michigan.

**The West Michigan Shoreline Food Processing Association, in conjunction with the Community Foundation for Muskegon County and MCC opened the FARM (Food, Agriculture, Research, Manufacturing) Center on MCC’s main campus.**

### FORECAST

The Technology and Facilities Strategic Planning Committee is outlining goals for the 2022-2026 strategic plan that aspire to:

- Improve access to technology
- Meet evolving facility needs
- Continue to support the health and safety
- Expand technology proficiencies
GOALS

17. Clearly differentiate MCC in communications with prospective students, community partners, donors, and alumni

18. Continue to improve marketing and communication efforts to increase enrollment while increasing awareness of mission, programs, and services

19. Cultivate strategic partnerships with business, industry, and other key organizations to meet needs and support student success

20. Promote philanthropic support of students, scholarships, programs, and endowments

21. Increase pride and involvement among alumni and retirees

ACCOMPLISHMENTS

2020-2021 Accomplishments:

- Enrollment Services outreach efforts resulted in 10,903 online inquiries from prospective students (objective 1.03.05)
- Circulation of Reflections magazine was increased to 3,176 (objective 4.18.07)
- The Foundation for MCC received $214,817 in contributions, exceeding the $150,000 annual fund campaign goal (objective 4.20.02)
- 25 students were awarded scholarships totalling $55,685 (objective 4.20.02)
- Our Workforce Development Office worked with local companies to place 93 internships (objective 4.19.01)
- Named a “Vaccine Champion College” after accepting the national COVID-19 College Vaccine Challenge, an initiative coordinated by the White House and the U.S. Department of Education
- Began preliminary discussions about MCC’s Centennial Celebration in 2026
- Collaborated with McDonald’s restaurants to increase access to higher education through the McDonald’s Archways to Opportunity program
- Engaged 147 students, employees, and community members to develop MCC’s 2022-2026 Strategic Plan: Aspiring To Be The Best

Additional Accomplishments from the 2017-2022 Strategic Plan:

- Developed system to measure marketing effectiveness via a website traffic conversion plan (objective 4.18.04)
- 77 proud Alumni Association members reported career and other updates for publication in Reflections magazine (objective 4.21.04)

MCC collaborated with Public Health-Muskegon County to offer COVID-19 vaccine clinics at our facilities.

MCC President Dale K. Nesbary describes the impact of the Sturrus Technology Center to U.S. Senator Gary Peters as part of his tour highlighting redevelopment in downtown Muskegon.

A partnership with Michigan State University’s Institute for Agriculture Technology created an associate’s degree program for students aspiring to work in agriculture. Students in the program tour farms and other agriculture-related locations.

FORECAST

The Community Outreach and Engagement Strategic Planning Committee is outlining goals for the 2022-2026 strategic plan that aspire to:

- Increase access and enrollment
- Strengthen collaborations
- Expand community resources for students
- Engage community members in MCC activities

Learn more about the planning process and provide your feedback at www.muskegoncc.edu/aspiring.
**GOALS**

22. Develop and implement programs for students and employees to further promote inclusion and equity, creating a welcoming environment for all.

23. Promote a culture of accountability by establishing key performance indicators (KPIs) for all departments and expand the institutional dashboard to report our progress to the community.

24. Continue to monitor and enhance safety and security at all MCC locations and online environments.

25. Establish student and employee wellness programs.

**ACCOMPLISHMENTS**

**2020-2021 Accomplishments:**

- Successfully completed the 2019-2020 financial year on budget and with no audit findings, submitted a 2020-2021 budget plan to the Board of Trustees in May 2020 (objectives 5.23.01, 5.23.02).
- 257 people provided input to update MCC’s Guiding Values: Learning, Integrity, Excellence, Collaboration, and Kindness (objective 5.23.14).
- Students had the opportunity to participate in seven wellness activities to support mental and physical health (objective 5.25.05).
- 70% of annual departmental key performance indicators were met or exceeded (objective 5.24.01).
- Future efforts were supported by the creation of a new Chief Diversity Officer position.

**Additional accomplishments from the 2017-2022 Strategic Plan:**

- Construction of the new Health and Wellness Center was completed in January 2019 and was later set up by Mercy Health as a COVID-19 overflow facility (objective 5.25.05).
- Over 200 community members, students, and employees provided input to update MCC’s Vision Statement, which identifies what we aim to accomplish: An educated, inclusive community (objective 5.23.13).
- Increased campus safety at all locations by completing a facility vulnerability assessment (objective 5.24.01).
- Improved technology security by completing a thorough assessment and implementing several new protocols (objective 5.24.03).
- Completed an assessment of student well-being needs and offered several wellness programs at the new Health and Wellness Center and Jayhawk Hub (objective 5.25.04).

**FORECAST**

The Inclusion and Culture Strategic Planning Committee is outlining goals for the 2022-2026 strategic plan that aspire to:

- Improve access for the under-served.
- Enhance employee collaboration.
- Improve operational effectiveness.
- Expand institutional diversity, equity, and inclusion.

Learn more about the planning process and provide your feedback at www.muskegoncc.edu/aspiring.
The following donors made cash or pledge contributions to the Foundation for Muskegon Community College of $100 or more during the last fiscal year (July 1, 2020 - June 30, 2021). Donors are listed in alphabetical order within each contribution level:

**President’s Club**
- $25,000 and up

**Visionaries**
- $10,000-24,499.99

**High Achievers**
- $5,000-9,999.99

**Honors Circle**
- $2,500-4,999.99

**Scholars**
- $1,000-2,499.99

**Friends**
- $500-999.99

**Supporters**
- $100-499.99

**President’s Club**
- Amos Nordman Foundation
- Estate of Dennis Wilson

**Visionaries**
- Dr. Dale K. and Connie Nesbary
- Mary C. Payne
- Jean Stevenson
- Daniel J. and Jeannine J. Yakes

**High Achievers**
- Nancy and Hughie Frye
- Sentry Automatic Sprinkler Inc.
- West Michigan Labor Management Cooperation
- Sun Chemical
- Amy and Matt Swope
- Edgar and Marilyn Watson

**Honors Circle**
- Buckley Memorial Fund
- Ellucian
- Ronald and Nadine Gaffner
- Judith Toxopeus Kleeves
- Shape Corporation
- Peter M. Turner
- United Way of the Lakeshore

**Scholars**
- Anonymous
- Brooks Family Community Fund

**CFAI Finishing Education Foundation**
- Donald Goodman
- Susan Jackson
- JT’s Starting Line Up
- Newkirk Electric
- Ann Oakes
- Carolyn and Peter Sturrus
- Swenson Family Fund
- West Michigan Chemical Coaters Association International

**Friends**
- Anonymous
- Hollie Benson
- Dr. Edward and Karen Breitenbach
- Trefy Chesevisk
- Patricia and Chris D’Avignon
- Cindy and Tim DeBoef
- Tina Dee and Scott Lampe
- Rachel and Brennen Gorman
- Robert Stanley Hofmann
- Magnolia Jones
- Cyndi and Alan Langlois
- Martin A. and Rachel McDermott
- Jon McDonald
- Kathy Moore
- Katherine Othoff
- Charlyne and Michael Parker
- Conor Roddy
- David and Rev. Sally Seith
- Dr. John and Zephra Selmon
- Nancy Slater
- Carlo Spathar
- Scott Stapel and Brian Festerman
- Sun Chemical
- Amy and Matt Swope
- Edgar and Marilyn Watson

**Supporters**
- P. Don and Sharon R. Aley
- Mike and Terri Alstrom
- Kristine Anderson
- Lisa Anderson
- Timothy and Cheryl Arter
- Karen Renee Berens
- T. Arnold and Lynne H. Boezaart
- Brad and Kathy Borgeson
- Janie P. Brooks-Davis
- Pamela K. and Doug Brown
- Michael and Joanna Buboltz
- Dr. Kelley and Jerry Conrad
- Julie and Michael Cribs

**Foundations**
- Brooks Family Community Fund
- Anonymous
- Trefy Chesevisk
- The Sturrus Technology Center, with its Lakeshore Fab Lab
- Carolyn I. and Peter Sturrus Technology Center
- Trefy Chesevisk
- Magnolia Jones
- Cyndi and Alan Langlois
- The Foundation for Muskegon Community College was established in 1981 as a nonprofit 501(c)(3) organization (tax ID #38-2363598). The Foundation for Muskegon Community College

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**ACCOMPLISHMENTS**

- In 2020-2021, donors contributed $214,817 in support of the quality education provided by Muskegon Community College; thanks to the generosity of our donors, we exceeded our goal of $150,000 by 43%
- Contributions totaling over $36,000 ensured our ability to offer direct support to our students through the Jayhawk Hub, Student Success Emergency Fund and Veterans Students Success Emergency Fund
- Over the implementation of the 2017-2022 Strategic Plan, we raised $3,462,774 to support the capital projects that provide an exceptional student experience, including the Art and Music Building, Health and Wellness Center, Carolyn I. and Peter Sturrus Technology Center, and Fab Lab
- The Sturrus Technology Center, with its Lakeshore Fab Lab, received $3,462,774 to support the capital projects that provide an exceptional student experience, including the Art and Music Building, Health and Wellness Center, Carolyn I. and Peter Sturrus Technology Center, and Fab Lab
- The following donors made cash or pledge contributions to the Foundation for Muskegon Community College of $100 or more during the last fiscal year (July 1, 2020 - June 30, 2021). Donors are listed in alphabetical order within each contribution level:

**Contributions to the Foundation for Muskegon Community College provide scholarships and improve facilities and programs**
CONGRATULATIONS

The following students earned a scholarship during the 2020-2021 academic year. Well done, Jayhawks!

SCHOLARSHIPS

Amos Nordman
Foundation Scholarship
Suzanne Barnum
Elizabeth Carrillo Garcia
Tyeler Garrett
Mitchell Gumbko

Larry and Roberta Tetzlaff
Scholarship
Danielle Najdowski

Lynne M. Wood Scholarship
Tyeler Garrett

Mary Josephine Yukits
Nursing Scholarship
Suzanne Barnum

MCC Adult and Re-Entering Scholarship
Kristin Ambrose
Suzanne Barnum
Cathy Cook
Lindsey Mercer
Tammi Modderman
Danielle Najdowski

MCC Faculty Association Justice, Humanity, and Equality Scholarship
Tyeler Garrett

MCC Outreach Scholarship
Adrian Anderson
Suzanne Barnum
Joshua Boyink
Mitchell Gumbko
Emma Robeck
Lindsey Mercer

Mildred Klecka Scholarship
Kristin Ambrose
Suzanne Barnum

Pay It Forward Scholarship
Mitchell Green

Richard Kraft and Suzanne Kraft Mateer Scholarship
Kristin Ambrose

Samuel L. Westerman Scholarship
Carly Andrews

Sparks Belting Scholarship
Amiya Twark

Spencer Norman Scholarship
Raqueisa Hall

Sun Chemical Scholarship
Jada Poole

Ted DeBower Mathematics and Science Scholarship
Ronda Wiseman

Wayne and Linda Barrett Scholarship
Elizabeth Carrillo Garcia

SUPPORTERS

A CONNECTION BETWEEN STUDENTS AND DONORS

More than $55,000 in scholarships were awarded to help MCC students achieve their dreams in 2020-2021. Many scholarships are made possible through the generosity of our donors. Not all scholarships are awarded due to scholarship requirements and new scholarships may be added during the course of the year. Thus, in addition to the scholarships listed on the facing page, we recognize other donor-funded scholarships below and thank everyone who made this vital investment in our students’ futures.

• Amos Nordman Foundation Scholarship
• Brenda Gardner/ADAC Scholarship
• Christopher & Joella VanOosterhout Scholarship
• Dale and Connie Nesbary Music Scholarship
• Dan Burt Memorial Wrestling Scholarship
• Doris Grace Herlein Education Scholarship
• Doris Grace Herlein Music Scholarship
• Elmer Houk Scholarship
• Future Chemists Scholarship
• George and Mary Dake Scholarship
• Larry and Roberta Tetzlaff Scholarship
• Lynne M. Wood Scholarship
• MCC Faculty Association Justice, Humanity, and Equality Scholarship
• Muskegon Community College Social Sciences Scholarships
• Paulsen Scholarship
• Pay It Forward Scholarship
• Regina Houk Scholarship
• Sparks Belting Scholarship
• Spencer Norman Scholarship
• Student Success Emergency Scholarship Fund
• Sun Chemical Scholarship
• Ted DeBower Mathematics and Science Scholarship
• Tina Dee & Scott Lampe Scholarship
• Unity Breakfast Book Scholarship
• Wayne and Linda Barrett Scholarship
• West Michigan Chemical Coaters Association Scholarship

GIVE

Your support can help students achieve their aspirations! Make a donation to the General Scholarship Fund at www.muskegoncc.edu/donate or contact foundation@muskegoncc.edu to establish a named scholarship.

RECEIVE

Funds are available! Students can apply for 91 scholarships with our easy online application process at www.muskegoncc.edu/scholarships.
**JULY 2020**

The members of the Muskegon Community College Faculty Association, working with the Foundation for Muskegon Community College, established a new faculty-funded Justice, Humanity, and Equality Scholarship.

**AUGUST 2020**

3,559 students began the fall semester, with approximately 85% of classes online or hybrid. In comparison, 20% of classes were online or hybrid in fall 2019 and 4,089 students were enrolled.

Two recent MCC students, Stephanie Carr and Leeanne Harris, were awarded two of the five 2020 national scholarships offered by Gamma Theta Upsilon, the international geography honorary society. They are the first-ever community college recipients of the prestigious awards.

MCC limited fall athletic competition to men’s and women’s cross country, and postponed men’s and women’s soccer and women’s volleyball until winter due to the pandemic.

**SEPTEMBER 2020**

A collaboration with Michigan State University Department of Forestry, the Institute of Agricultural Technology, and Bay College yields educational opportunities for prospective foresters. The programs will teach urban and community foresters. The programs will teach urban and community foresters.

MCC hosted a Community Summit to provide input on 2020-2021 student success initiatives and other institutional goals. Over 50 students, employees, and community members joined the conversation and provided feedback on the goals established by community and campus members during the development of the 2017-2022 strategic plan.

**DECEMBER 2020**

While the pandemic caused the cancellation of MCC’s traditional Holiday Concert, dedicated musicians and vocalists presented some holiday cheer for a virtual audience.

MCC’s Center for Theater premiered Everyman: Pandemic Edition, its first-ever video production. The 35-minute performance provided the time-honored classic with a contemporary twist and is available for viewing on our website.

**FEBRUARY 2021**

MCC celebrated Black History Month with a series of online events. Michigan Secretary of State, Jocelyn Benson, was among the diverse group of community leaders participating.

Two MCC students, Nicholas Rossiter and Justin Rymal, won statewide awards for their fiction and non-fiction writing, respectively, and were honored during Michigan’s 36th Annual Liberal Arts Network for Development Conference.

MCC distributed $419,400 to qualified students through the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) Higher Education Emergency Relief Fund (HEERF).

The Boys & Girls Club of the Muskegon Lakeshore purchased MCC’s Lakeshore Fitness Center as the new home for its youth and teen programs.

**MARCH 2021**

Muskegon Community College was ranked as the 19th best community college in the U.S., and the best choice nationally for community college nursing programs by Intelligent.com.

MCC was recognized by the State of Michigan as one of 34 campuses across the state for its participation in the 2020 Michigan Collegiate Voting Challenge.

MCC’s Board of Trustees unanimously approved a recommendation by administration to freeze the upcoming 2021-2022 academic year tuition at its current 2020-2021 rates.

**APRIL 2021**

MCC music and vocal ensembles presented a virtual concert. The concert is available to watch at www.muskegoncc.edu/music.

**MAY 2021**

1,622 Students began summer semester classes with approximately 80% of classes online or hybrid.

MCC Student Alex Slocum received the $10,000 Rooks | Sarnicola Entrepreneurial Award for a sports business idea. The prestigious award is presented to an MCC student whose entrepreneurial concept is judged the best in an annual competition.

U.S. Senator Gary Peters visited the Sturrus Technology Center and learned about the community opportunities available at the Lakeshore Fab Lab and through courses offered in MCC’s Applied Technology Department.

2021 Graduates were celebrated with a drive-through Commencement Ceremony on the main campus on Wednesday, May 5, 2021. Last year’s 2020 MCC graduates were also invited to participate in the event.

**JUNE 2021**

MCC joined the national COVID-19 College Vaccine Challenge, an initiative coordinated by the White House and the U.S. Department of Education. As a participant and a Vaccine Champion College, MCC reaffirmed its commitment to educate all campus community members about the availability of vaccines.

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**OCTOBER 2020**

Futures for Frontliners provides essential workers with the opportunity to earn their first associates degree or industry-related certificate tuition-free.

McDonald’s restaurants partnered with MCC to increase access to higher education through the McDonald’s Archways to Opportunity program, which provides eligible McDonald’s employees with $3,000 in annual college tuition assistance.

Veterans were honored with two Veterans Day ceremonies, one virtual and the other in person.

**NOVEMBER 2020**

Students and prospective students learned about various career pathways through six virtual events. Each session covered a different career pathway and featured counselors, faculty, and local professionals presenting information and answering student questions.

MCC hosted a Community Summit to provide input on 2020-2021 student success initiatives and other institutional goals. Over 50 students, employees, and community members joined the conversation and provided feedback on the goals established by community and campus members during the development of the 2017-2022 strategic plan.

**DECEMBER 2020**

While the pandemic caused the cancellation of MCC’s traditional Holiday Concert, dedicated musicians and vocalists presented some holiday cheer for a virtual audience.

MCC’s Center for Theater premiered Everyman: Pandemic Edition, its first-ever video production. The 35-minute performance provided the time-honored classic with a contemporary twist and is available for viewing on our website.

**FEBRUARY 2021**

MCC celebrated Black History Month with a series of online events. Michigan Secretary of State, Jocelyn Benson, was among the diverse group of community leaders participating.

Two MCC students, Nicholas Rossiter and Justin Rymal, won statewide awards for their fiction and non-fiction writing, respectively, and were honored during Michigan’s 36th Annual Liberal Arts Network for Development Conference.

MCC distributed $419,400 to qualified students through the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) Higher Education Emergency Relief Fund (HEERF).

The Boys & Girls Club of the Muskegon Lakeshore purchased MCC’s Lakeshore Fitness Center as the new home for its youth and teen programs.

**MARCH 2021**

Muskegon Community College was ranked as the 19th best community college in the U.S., and the best choice nationally for community college nursing programs by Intelligent.com.

MCC was recognized by the State of Michigan as one of 34 campuses across the state for its participation in the 2020 Michigan Collegiate Voting Challenge.

MCC’s Board of Trustees unanimously approved a recommendation by administration to freeze the upcoming 2021-2022 academic year tuition at its current 2020-2021 rates.

**APRIL 2021**

MCC music and vocal ensembles presented a virtual concert. The concert is available to watch at www.muskegoncc.edu/music.

**MAY 2021**

1,622 Students began summer semester classes with approximately 80% of classes online or hybrid.

MCC Student Alex Slocum received the $10,000 Rooks | Sarnicola Entrepreneurial Award for a sports business idea. The prestigious award is presented to an MCC student whose entrepreneurial concept is judged the best in an annual competition.

U.S. Senator Gary Peters visited the Sturrus Technology Center and learned about the community opportunities available at the Lakeshore Fab Lab and through courses offered in MCC’s Applied Technology Department.

2021 Graduates were celebrated with a drive-through Commencement Ceremony on the main campus on Wednesday, May 5, 2021. Last year’s 2020 MCC graduates were also invited to participate in the event.

**JUNE 2021**

MCC joined the national COVID-19 College Vaccine Challenge, an initiative coordinated by the White House and the U.S. Department of Education. As a participant and a Vaccine Champion College, MCC reaffirmed its commitment to educate all campus community members about the availability of vaccines.
MCC's high-quality education and low tuition offer the best value in higher education.

Muskegon Community College was ranked as the 19th best community college in the U.S.

MCC has been an Achieving the Dream National Leader College since 2015.

We offer 40 associate degree programs and 35 certificate programs.

MCC's credits transfer easily.

A liberal arts education develops critical thinking and other leadership skills.

Our highly-qualified faculty are dedicated to student success.

Low 19:1 student-faculty ratio provides more interaction with instructors and greater academic success.

Free tutoring, counseling, career resources, food pantry, and other support services.

Financial aid is available.

The Jayhawks offer 17 intercollegiate athletic programs—more than any other community college in Michigan!

Study-abroad programs and several other experiential learning opportunities.

The updated main campus features a new Science Center, Health and Wellness Center, Art and Music building, and Automotive Tech facility.

The Motorsports Club's electric dragster, "Short Circuit," set the world speed record.

The Carolyn I. and Peter Sturrus Technology Center in downtown Muskegon provides the most advanced training in the region.

Our nursing program is rated the best in the nation by Intelligent.com and our nursing graduates exam pass rates lead the nation.

The main campus is home to the Kasey Hartz Nature Area, Overbrook Theatre, University Park Golf Course, Bartley Science Museum, and many other amenities available to students and the community.

The state-of-the-art Carr-Fles Planetarium is West Michigan's only free planetarium.

Students can join the Phi Theta Kappa Honor Society plus honor societies in English, geography, and nursing.

19 student organizations, The Bay Window student newspaper, music ensembles, theater, and many other student life opportunities.

Accreditation by the Higher Learning Commission means that you can rely on a high-quality education and access to federal financial aid.

Established in 1926, MCC is the fourth oldest community college in the state.

As of June 30, 2021

REVENUES
Operating Revenues
Tuition and fees $16,219,189
Miscellaneous 960,296
Total operating revenues 17,179,485

EXPENSES
Operating Expenses
Instruction 15,662,485
Information technology 2,867,194
Instructional support 3,523,757
Student services 4,830,271
Institutional administration 4,286,152
Public services 634,765
Operation and maintenance of plant 3,991,272
Total operating expenses 35,795,896

OPERATING INCOME (LOSS) (18,616,411)

NONOPERATING REVENUES (EXPENSES)
State appropriations $12,648,564
Property tax levy 10,399,797
Investment income 6,101
Gain on disposal of capital asset 1,169,625
Total nonoperating revenues (expenses) 24,224,087

Change in net position 5,607,076
Transfers in (out) (2,691,349)
Net change in net position 2,915,727

Net position at July 1, 2020 as restated 4,155,035
Net position at June 30, 2021 $7,071,362